# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C.20549

# FORM 10-K

Annual report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the fiscal year ended December 31, 2013

Commission file number 0-31164

Preformed Line Products Company (Exact name of registrant as specified in its charter)

Ohio	34-0676895
(State or Other Jurisdiction of Incorporation or Organization)	(I.R.S. Employer Identification No.)
660 Beta Drive Mayfield Village, Ohio (Address of Principal Executive Office)	44143 (Zip Code)
(440) 461 5200	· · ·
(440) 461-5200 (Registrant's telephone number, inclu	uding area code)
(registrant's telephone number, men	ading area code)
Securities registered pursuant to Section 12(b) of the Act:	
Title of each class	Name of each exchange on which registered
Common Shares, \$2 par value per share	NASDAQ
Securities registered pursuant to Section 12(g) of the Act: (Non	e)
Indicate by check mark if the registrant is a well-known seaso. Act.  Yes No _X_	ned issuer, as defined in Rule 405 of the Securities
Indicate by check mark if the registrant is not required to file re Act. Yes No _X_	ports pursuant to Section 13 or Section 15(d) of the
Indicate by check mark whether the registrant (1) has filed all rethe Securities Exchange Act of 1934 during the preceding 12 n was required to file such reports) and (2) has been subject to such Yes _X No	nonths (or for such shorter period that the registran
Indicate by check mark whether the registrant has submitted e site, if any, every Interactive Data File required to be submitted S-T (§232.405 of this chapter) during the preceding 12 months was required to submit and post such files). Yes X_No	and posted pursuant to Rule 405 of Regulation
Indicate by check mark if disclosure of delinquent filers pursus herein, and will not be contained, to the best of the registrar statements incorporated by reference in Part III of this Form 10-1	nt's knowledge, in definitive proxy or information

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer,
or a smaller reporting company. See definitions of "accelerated filer," "large accelerated filer" and "smaller
reporting company" in Rule 12b-2 of the Exchange act.
Large accelerated filer Accelerated filer _X_ Non-accelerated filer Smaller Reporting Company
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No _X_

The aggregate market value of voting and non-voting common shares held by non-affiliates of the registrant as of June 30, 2013 was \$164,466,770 based on the closing price of such common shares, as reported on the NASDAQ National Market System. As of March 7, 2014, there were 5,392,597 common shares of the Company (\$2 par value) outstanding.

# DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Definitive Proxy Statement for the Annual Meeting of Shareholders to be held May 6, 2014 are incorporated by reference into Part III, Items 10, 11, 12, 13 and 14.

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# Forward-Looking Statements

This Form 10-K and other documents we file with the Securities and Exchange Commission ("SEC") contain forward-looking statements regarding Preformed Line Products Company's (the "Company") and management's beliefs and expectations. As a general matter, forward-looking statements are those focused upon future plans, objectives or performance (as opposed to historical items) and include statements of anticipated events or trends and expectations and beliefs relating to matters not historical in nature. Such forward-looking statements are subject to uncertainties and factors relating to the Company's operations and business environment, all of which are difficult to predict and many of which are beyond the Company's control. Such uncertainties and factors could cause the Company's actual results to differ materially from those matters expressed in or implied by such forward-looking statements.

The following factors, among others, could affect the Company's future performance and cause the Company's actual results to differ materially from those expressed or implied by forward-looking statements made in this report:

- The overall demand for cable anchoring and control hardware for electrical transmission and distribution lines on a worldwide basis, which has a slow growth rate in mature markets such as the United States (U.S.), Canada, Australia and Western Europe and may not grow as expected in developing regions;
- The ability of our customers to raise funds needed to build the facilities their customers require;
- Technological developments that affect longer-term trends for communication lines such as wireless communication;
- The decreasing demands for product supporting copper-based infrastructure due to the introduction of products using new technologies or adoption of new industry standards;
- The Company's success at continuing to develop proprietary technology and maintaining high quality products and customer service to meet or exceed new industry performance standards and individual customer expectations;
- The Company's success in strengthening and retaining relationships with the Company's customers, growing sales at targeted accounts and expanding geographically;
- The extent to which the Company is successful at expanding the Company's product line or production facilities into new areas;
- The Company's ability to identify, obtain funding for, complete and integrate acquisitions for profitable growth;
- The potential impact of consolidation, deregulation and bankruptcy among the Company's suppliers, competitors and customers;
- The relative degree of competitive and customer price pressure on the Company's products;
- The cost, availability and quality of raw materials required for the manufacture of products;
- The effects of fluctuation in currency exchange rates upon the Company's reported results from international operations, together with non-currency risks of investing in and conducting significant operations in foreign countries, including those relating to political, social, economic and regulatory factors;
- Changes in significant government regulations affecting environmental compliances;

- The telecommunication market's continued deployment of Fiber-to-the-Premises;
- The potential impact of the global economic condition on the Company's ongoing profitability and future growth opportunities in our core markets in the U.S. and other foreign countries where the financial situation is expected to be similar going forward;
- The continued support by federal, state, local and foreign governments in incentive programs for upgrading electric transmission lines and promoting renewable energy deployment; and
- Those factors described under the heading "Risk Factors" on page 12.

#### Part I

# Item 1. Business

#### **Background**

Preformed Line Products Company and its subsidiaries (the "Company") is an international designer and manufacturer of products and systems employed in the construction and maintenance of overhead and underground networks for the energy, telecommunication, cable operators, information (data communication) and other similar industries. The Company's primary products support, protect, connect, terminate and secure cables and wires. The Company also provides solar hardware systems and mounting hardware for a variety of solar power applications. The Company's goal is to continue to achieve profitable growth as a leader in the innovation, development, manufacture and marketing of technically advanced products and services related to energy, communications and cable systems and to take advantage of this leadership position to sell additional quality products in familiar markets.

The Company serves a worldwide market through strategically located domestic and international manufacturing facilities. Each of the Company's domestic and international manufacturing facilities have obtained an International Organization of Standardization ("ISO") 9001:2008 Certified Management System, with the exception of Direct Power and Water Corporation (DPW), which was acquired during 2007. The ISO 9001:2008 certified management system is a globally recognized quality standard for manufacturing and assists the Company in marketing its products throughout the world. The Company's customers include public and private energy utilities and communication companies, cable operators, financial institutions, governmental agencies, contractors and subcontractors, distributors and value-added resellers. The Company is not dependent on a single customer or a few customers. No single customer accounts for more than ten percent of the Company's consolidated revenues.

The Company's products include:

- Formed Wire and Related Hardware Products
- Protective Closures
- Data Communication Cabinets
- Plastic Products
- Other Products

Formed Wire Products and Related Hardware Products are used in the energy, communications, cable and special industries (i.e., metal building, tower and antenna industries, the agriculture and arborist industries, and marine systems industry) to support, protect, terminate and secure both power conductor and communication cables and to control cable dynamics (e.g., vibration). Formed wire products are based on the principle of forming a variety of stiff wire materials into a helical (spiral) shape. Advantages of using the Company's helical formed wire products are that they are economical, dependable and easy to use. The Company introduced formed wire products to the power industry over 60 years ago and such products enjoy an almost universal acceptance in the Company's markets. Related hardware products include hardware for supporting and protecting transmission conductors, spacers, spacer-dampers, stockbridge dampers, corona suppression devices and various compression fittings for

dead-end applications. Formed wire and related hardware products are approximately 68% of the Company's revenues in 2013, 69% in 2012 and 67% in 2011.

*Protective Closures*, including splice cases, are used to protect fixed line communication networks, such as copper cable or fiber optic cable, from moisture, environmental hazards and other potential contaminants. Protective closures are approximately 16% of the Company's revenues in 2013, 2012 and 2011.

Data Communication Cabinets are products used in high-speed data systems to hold and protect electronic equipment. Data communication cabinets are approximately 2% of the Company's revenues in 2013 and 3% in 2012 and 2011.

Plastic Products, including guy markers, tree guards, fiber optic cable markers and pedestal markers, are used in energy, communications, cable television and special industries to identify power conductors, communication cables and guy wires. Plastic products are approximately 4% of the Company's revenues in 2013 and 2012 and 3% in 2011.

Other Products include hardware assemblies, pole line hardware, resale products, underground connectors, solar hardware systems and urethane products. They are used by energy, renewable energy, communications, cable and special industries for various applications and are defined as products that complement the Company's core line offerings. Other products are approximately 10% of the Company's revenues in 2013, 8% of the Company's revenue in 2012 and 11% of the Company's revenues in 2011.

# **Corporate History**

The Company was incorporated in Ohio in 1947 to manufacture and sell helically shaped "armor rods" which are sets of stiff helically shaped wires applied on an electrical conductor at the point where they are suspended or held. Thomas F. Peterson, the Company's founder, developed and patented a unique method to manufacture and apply these armor rods to protect electrical conductors on overhead power lines. Over a period of years, Mr. Peterson and the Company developed, tested, patented, manufactured and marketed a variety of helically shaped products for use by the electrical and telephone industries. Although all of Mr. Peterson's patents have now expired, those patents served as the nucleus for licensing the Company's formed wire products abroad.

The success of the Company's formed wire products in the U.S. led to expansion abroad. The first international license agreement was established in the mid-1950s in Canada. In the late 1950s the Company's products were being sold through joint ventures and licensees in Canada, England, Germany, Spain and Australia. Additionally, the Company began export operations and promoted products into other selected offshore markets. The Company continued its expansion program, bought out most of the original licensees, and, by the mid-1990s, had complete ownership of operations in Australia, Brazil, Canada, Great Britain, South Africa and Spain and by 2002 we had complete ownership of operations in Mexico and China. The Company's international subsidiaries have the necessary infrastructure (i.e. manufacturing, engineering, marketing and general management) to support local business activities. Each is staffed with local personnel to ensure that the Company is well versed in local business practices, cultural constraints, technical requirements and the intricacies of local client relationships.

In 1968, the Company expanded into the underground telecommunications field by its acquisition of the Smith Company located in California. The Smith Company had a patented line of buried closures and pressurized splice cases. These closures and splice cases protect copper cable openings from environmental damage and degradation. The Company continued to build on expertise acquired through the acquisition of the Smith Company and in 1995 introduced the highly successful COYOTE® Closure line of products. Since 1995 fourteen domestic and three international patents have been granted to the Company on the COYOTE Closure. None of the COYOTE Closure patents have expired. The earliest COYOTE Closure patent was filed April 1995 and will not expire until April 2015.

In 2007, the Company acquired the shares of DPW, located in New Mexico, U.S. This acquisition broadened the Company's product lines and manufactures mounting hardware for a variety of solar power applications and provides designs and installations of solar power systems.

In 2007, the Company acquired 83.74% of Belos SA (Belos), located in Bielsko-Biala, Poland. Belos is a manufacturer and supplier of fittings for various voltage power networks. This acquisition complements the Company's existing line of energy products. From 2008 to 2010, the Company acquired the remaining outstanding shares of Belos.

In 2008, the Company divested its data communication business, Superior Modular Products.

In 2008, the Company formed a joint venture between the Company's Australian subsidiary, Preformed Line Products Australia Pty Ltd (PLP-AU) and BlueSky Energy Pty Ltd, a solar systems integration and installation business based in Sydney, Australia. PLP-AU held a 50% ownership interest in the joint venture company, which operates under the name BlueSky Energy Australia (BlueSky), with the option to acquire the remaining 50% ownership interest from BlueSky Energy Pty Ltd over the next five years. In 2011, the Company acquired the additional 50% ownership interest from BlueSky Energy Pty Ltd.

In 2009, the Company acquired a 33.3% investment in Proxisafe Ltd. Proxisafe is a Canadian developmental company formed to design and commercialize new industrial safety equipment located in Calgary, Alberta. As of December 31, 2013, the Company owned 25.93% in Proxisafe.

In 2009, the Company acquired the Dulmison business from Tyco Electronics Group S.A. (Tyco Electronics), which included both the acquisition of equity of certain Tyco Electronics entities and the acquisition of assets from other Tyco Electronics entities. Dulmison was a leader in the supply and manufacturer of electrical transmission and distribution products. Dulmison designed, manufactured and marketed pole line hardware and vibration control products for the global electrical utility industry. Dulmison had operations in Australia, Thailand, Indonesia, Malaysia, Mexico and the United States. The Dulmison business has been fully integrated into the Company's core businesses.

In 2010, the Company acquired Electropar Limited (Electropar), a New Zealand corporation. Electropar designs, manufactures and markets pole line and substation hardware for the global electrical utility industry. Electropar is based in New Zealand with a subsidiary operation in Australia. The acquisition has strengthened and is expected to continue to strengthen the Company's position in the power distribution, transmission and substation hardware markets and expands the Company's presence in the Asia-Pacific region.

In January 2012, the Company acquired Australian Electricity Systems Pty Ltd. (AES), an Australian company. AES designs, manufactures and markets hardware for the electrical utility industry. The acquisition has strengthened and is expected to continue to strengthen the Company's position in the power distribution, transmission and substation hardware markets and will expand the Company's presence in the Asia-Pacific region. For accounting purposes, the acquisition was an immaterial business combination.

The Company's World headquarters is located at 660 Beta Drive, Mayfield Village, Ohio 44143.

# **Business**

The demand for the Company's products comes primarily from new, maintenance and repair construction for the energy (including solar), telecommunication, data communication and special industries. The Company's customers use many of the Company's products, including formed wire products, to revitalize the aging outside plant infrastructure. Many of the Company's products are used on a proactive basis by the Company's customers to reduce and prevent lost revenue. A single malfunctioning line could cause the loss of thousands of dollars per hour for a power or communication customer. A malfunctioning fiber cable could also result in substantial revenue loss. Repair construction by the Company's customers generally occurs in the case of emergencies or natural disasters, such as hurricanes, tornados, earthquakes, floods or ice storms. Under these circumstances, the Company provides the repair products to customers as quickly as possible.

The Company has adapted the formed wire products' helical technology for use in a wide variety of fiber optic cable applications that have special requirements. The Company's formed wire products are uniquely qualified for these applications due to the gentle gripping over a greater length of the fiber cable. This is an

advantage over traditional pole line hardware clamps that compress the cable to the point of possible fatigue and optical signal deterioration.

The Company's protective closures and splice cases are used to protect cable from moisture, environmental hazards and other potential contaminants. The Company's splice cases are easily re-enterable closures that allow utility maintenance workers access to the cables located inside the closure to repair or add communications services. Over the years, the Company has made many significant improvements in the splice case that have greatly increased its versatility and application in the market place. The Company also designs and markets custom splice cases to satisfy specific customer requirements. This has allowed the Company to remain a strong partner with several primary customers and has earned the Company the reputation as a responsive and reliable supplier.

Fiber optic cable was first deployed in the outside plant environment in the early 1980s. Through fiber optic technologies, a much greater amount of both voice and data communication can be transmitted reliably. In addition, this technology solved the cable congestion problem that the large count copper cable was causing in underground, buried and aerial applications. The Company developed and adapted copper closures for use in the emerging fiber optic world. In the late 1980s, the Company developed a series of splice cases designed specifically for fiber application. In the mid-1990s, the Company developed its plastic COYOTE® Closure, and has since expanded the product line to address Fiber-to-the-Premise (FTTP) applications. The COYOTE Closure is an example of the Company developing a new line of proprietary products to meet the changing needs of its customers.

The Company also designs and manufactures data communication cabinets and enclosures for data communication networks, offering a comprehensive line of copper and fiber optic cross-connect systems. The product line enables reliable, high-speed transmission of data over customers' local area networks.

With the acquisition of DPW in 2007, the Company expanded into the renewable energy sector. DPW provides a comprehensive line of mounting hardware for a variety of solar power applications including residential roof mounting, commercial roofing systems, top of pole mounting and customized solutions. DPW also provides design and installation services for residential and commercial solar power systems primarily in the western U.S.

#### Markets

The Company markets its products to the energy, telecommunication, cable, data communication and special industries. While rapid changes in technology have blurred the distinctions between telephone, cable, and data communication, the energy industry is clearly distinct. The Company's role in the energy industry is to supply formed wire products and related hardware used with the electrical conductors, cables and wires that transfer power from the generating facility to the ultimate user of that power. Formed wire products are used to support, protect, terminate and secure both power conductor and communication cables and to control cable dynamics.

Electric Utilities - Transmission. The electric transmission grid is the interconnected network of high voltage aluminum conductors used to transport large blocks of electric power from generating facilities to distribution networks. Currently, there are three major power grids in the U.S.: the Eastern Interconnect, the Western Interconnect and the Texas Interconnect. Virtually all electrical energy utilities are connected with at least one other utility by one of these major grids. The Company believes that the transmission grid has been neglected throughout much of the U.S. for more than two decades. Additionally, because of deregulation, some electric utilities have turned this responsibility over to Independent System Operators (ISOs), who have also been slow to add transmission lines. With demand for power now exceeding supply in some areas, the need for the movement of bulk power from the energy-rich areas to the energy-deficient areas means that new transmission lines will likely be built and many existing lines will likely be refurbished. Connecting renewable energy sources to the grid should also attract new investment to fund transmission infrastructure projects in the future. The Company believes that this will generate growth for the Company's products in this market over at least the next several years. In addition, increased construction of international transmission grids is occurring in many regions of the world. However, consolidations in the markets that the Company services with increased global competition may also have an adverse impact on the Company's revenues.

*Electric Utilities - Distribution.* The distribution market includes those utilities that distribute power from a substation where voltage is reduced to levels appropriate for the consumer. Unlike the transmission market,

distribution is still handled primarily by local electric utilities. These utilities are motivated to reduce cost in order to maintain and enhance their profitability. The Company believes that its growth in the distribution market will be achieved primarily as a result of incremental gains in market share driven by emphasizing the Company's quality products and service over price. Internationally, particularly in the developing regions, there is increasing political pressure to extend the availability of electricity to additional populations. Through its global network of factories and sales offices, the Company is prepared to take advantage of this new growth in construction.

Renewable Energy. The renewable energy market includes residential consumers, commercial businesses, off-grid operators, and utility companies that have an interest in alternative energy sources. Environmental concerns along with federal, state and local utility incentives have fueled demand for renewable energy systems including solar, wind and biofuel. The industry continues to grow as advancements in technology lead to greater efficiencies which drive down overall system costs. The Company currently provides hardware solutions, system design and installation services for solar power applications. The Company markets and sells these products and services to end-users, distributors, installers and integrators.

Communication and Cable. Major developments, including growing competition between the cable and communications industries and increasing overall demand for high-speed communication services, have led to a changing regulatory and competitive environment in many markets throughout the world. The deployment of new access networks and improvements to existing networks for advanced applications continues to gain momentum.

Cable operators, local communication operators and power utilities are building, rebuilding or upgrading signal delivery networks in developed countries. These networks are designed to deliver video and voice transmissions and provide Internet connectivity to individual residences and businesses. Operators deploy a variety of network technologies and architectures to carry broadband and narrowband signals. These architectures are constructed of electronic hardware connected via coaxial cables, copper wires or optical fibers. The Company manufactures closures that these industries use to securely connect and protect these vital networks.

As critical components of the outdoor infrastructure, closures provide protection against weather and vandalism, and permit technicians who maintain and manage the system ready access to the devices. Cable operators and local telephone network operators place great reliance on manufacturers of protective closures because any material damage to the signal delivery networks is likely to disrupt communication services. In addition to closures, the Company supplies the communication and cable industry with its formed wire products to hold, support, protect and terminate the copper wires and cables and the fiber optic cables used by that industry to transfer voice, video or data signals.

The industry has developed technological methods to increase the usage of copper-based plant through high-speed digital subscriber lines (DSLs). The popularity of these services, the regulatory environment and the increasingly fierce competition between communications and cable operators has driven the move toward building out the "last mile" in fiber networks. FTTP technology supports the next wave in broadband innovation by carrying fiber optic technology into homes and businesses. The Company has been actively developing products that address this market.

Data Communication. The data communication market is being driven by the continual demand for increased bandwidth. Growing Internet Service Providers (ISPs), construction in Wide Area Networks (WANs) and demand for products in the workplace are all key elements to the increased demand for the racking and cabinet products made by the Company. The Company's products are sold to a number of categories of customers including, (i) ISPs, (ii) large companies and organizations which have their own local area network for data communication, and (iii) distributors of structured cabling systems and components for use in the above markets.

Special Industries. The Company's formed wire products are also used in other industries which require a method of securing or terminating cables, including the metal building, tower and antenna industries, the agriculture and arborist industries, and various applications within the marine systems industry. Products other than formed wire products are also marketed to other industries. For example, the Company's urethane capabilities allow it to market products to the light rail industry. The Company continues to explore new and innovative uses of its manufacturing capabilities; however, these markets remain a small portion of overall consolidated sales.

# **International Operations**

The international operations of the Company are essentially the same as its domestic (PLP-USA) business. The Company manufactures similar types of products in its international plants as are sold domestically, sells to similar types of customers and faces similar types of competition (and in some cases, the same competitors). Sources of supply of raw materials are not significantly different internationally. See Note L in the Notes To Consolidated Financial Statements for information and financial data relating to the Company's international operations that represent reportable segments.

While a number of the Company's international plants are in developed countries, the Company believes it has strong market opportunities in developing countries where the need for the transmission and distribution of electrical power is significant. In addition, as the need arises, the Company is prepared to establish new manufacturing facilities abroad.

# **Sales and Marketing**

Domestically and internationally, the Company markets its products through a direct sales force and manufacturing representatives. The direct sales force is employed by the Company and works with the manufacturer's representatives, as well as key direct accounts and distributors who also buy and resell the Company's products. The manufacturer's representatives are independent organizations that represent the Company as well as other complimentary product lines. These organizations are paid a commission based on the sales amount.

#### **Research and Development**

The Company is committed to providing technical leadership through scientific research and product development in order to continue to expand the Company's position as a supplier to the communications and power industries. Research is conducted on a continuous basis using internal experience in conjunction with outside professional expertise to develop state-of-the-art materials for several of the Company's products. These products capitalize on cost-efficiency while offering exacting mechanical performance that meets or exceeds industry standards. The Company's research and development activities have resulted in numerous patents being issued to the Company (see "Patents and Trademarks" below).

Early in its history, the Company recognized the need to understand the performance of its products and the needs of its customers. To that end, the Company developed a 29,000 square foot Research and Engineering Center located at its corporate headquarters in Mayfield Village, Ohio. In 2013, the Company expanded its Research and Engineering Center by an additional 8,000 square feet. Using the Research and Engineering Center, engineers and technicians simulate a wide range of external conditions encountered by the Company's products to ensure quality, durability and performance. The work performed in the Research and Engineering Center includes advanced studies and experimentation with various forms of vibration. This work has contributed significantly to the collective knowledge base of the industries the Company serves and is the subject matter of many papers and seminars presented to these industries.

The Company believes that its Research and Engineering Center is one of the most sophisticated in the world in its specialized field. The Research and Engineering Center also has an advanced prototyping technology machine on-site to develop models of new designs where intricate part details are studied prior to the construction of expensive production tooling. Today, the Company's reputation for vibration testing, tensile testing, fiber optic cable testing, environmental testing, field vibration monitoring and third-party contract testing is a competitive advantage. In addition to testing, the work done at the Company's Research and Development Center continues to fuel product development efforts. For example, the Company estimates that approximately 18% of 2013 revenues were attributed to products developed by the Company in the past five years. In addition, the Company's position in the industry is further reinforced by its long-standing leadership role in many key international technical organizations which are charged with the responsibility of establishing industry wide specifications and performance criteria, including IEEE (Institute of Electrical and Electronics Engineers), CIGRE (Counsiel Internationale des Grands Reseaux Electriques a Haute Tension), and IEC (International Electromechanical Commission). Research

and development costs are expensed as incurred. Research and development costs for new products were \$2.3 million in 2013, \$2.1 million in 2012 and \$2.4 million in 2011.

# **Patents and Trademarks**

The Company applies for patents in the U.S. and other countries, as appropriate, to protect its significant patentable developments. As of December 31, 2013, the Company had in force 35 U.S. patents and 85 international patents in 23 countries and had pending 15 U.S. patent applications and 51 international applications. While such domestic and international patents expire from time to time, the Company continues to apply for and obtain patent protection on a regular basis. Patents held by the Company in the aggregate are of material importance in the operation of the Company's business. The Company, however, does not believe that any single patent, or group of related patents, is essential to the Company's business as a whole or to any of its businesses. Additionally, the Company owns and uses a substantial body of proprietary information and numerous trademarks. The Company relies on nondisclosure agreements to protect trade secrets and other proprietary data and technology. As of December 31, 2013, the Company had obtained U.S. registration on 31 trademarks and three trademark applications remained pending. International registrations amounted to 251 registrations in 38 countries, with nine pending international registrations.

Since June 8, 1995, U.S. patents have been issued for terms of 20 years beginning with the date of filing of the patent application. Prior to that time, a U.S. patent had a term of 17 years from the date of its issuance. Patents issued by international countries generally expire 20 years after filing. U.S. and international patents are not renewable after expiration of their initial term. U.S. and international trademarks are generally perpetual, renewable in 10-year increments upon a showing of continued use. To the knowledge of management, the Company is not subject to any significant allegation or charges of infringement of intellectual property rights by any organization.

In the normal course of business, the Company occasionally makes and receives inquiries with regard to possible patent and trademark infringement. The extent of such inquiries from third parties has been limited generally to verbal remarks to Company representatives. The Company believes that it is unlikely that the outcome of these inquiries will have a material adverse effect on the Company's financial position.

# Competition

All of the markets that the Company serves are highly competitive. In each market, the principal methods of competition are price, performance, and service. The Company believes, however, that several factors (described below) provide the Company with a competitive advantage.

- The Company has a strong and stable workforce. This consistent and continuous knowledge base has afforded the Company the ability to provide superior service to the Company's customers and representatives.
- The Company's Research and Engineering Center in Mayfield Village, Ohio and Research and Engineering department's subsidiary worldwide locations maintain a strong technical support function to develop unique solutions to customer problems.
- The Company is vertically integrated both in manufacturing and distribution and is continually upgrading equipment and processes.
- The Company is sensitive to the marketplace and provides an extra measure of service in cases of emergency, storm damage and other rush situations. This high level of customer service and customer responsiveness is a hallmark of the Company.
- The Company's 17 manufacturing locations ensure close support and proximity to customers worldwide.

Domestically, there are several competitors for formed wire products. Although it has other competitors in many of the countries where it has plants, the Company has leveraged its expertise and is very strong in the global market. The Company believes that it is the world's largest manufacturer of formed wire products for energy and communications markets. However, the Company's formed wire products compete against other pole line hardware products manufactured by other companies.

The Company's primary domestic competitor for pressurized copper closures is the 3M Company. Based on its experience in the industry, the Company believes it maintains a strong market share position.

The fiber optic closure market is one of the most competitive product areas for the Company, with the Company competing against, among others, Tyco Electronics, 3M and Corning Cable Systems. There are a number of primary competitors and several smaller niche competitors that compete at all levels in the marketplace. The Company believes that it is one of four leading suppliers of fiber optic closures.

# Sources and Availability of Raw Materials

The principal raw materials used by the Company are galvanized wire, stainless steel, aluminum covered steel wire, aluminum rod, plastic resins, glass-filled plastic compounds, neoprene rubbers and aluminum castings. The Company also uses certain other materials such as fasteners, packaging materials and communications cable. The Company believes that it has adequate sources of supply for the raw materials used in its manufacturing processes and it regularly attempts to develop and maintain sources of supply in order to extend availability and encourage competitive pricing of these products.

Most plastic resins are purchased under contracts to stabilize costs and improve delivery performance and are available from a number of reliable suppliers. Wire and aluminum rod are purchased in standard stock diameters and coils under contracts from a number of reliable suppliers. Contracts have firm prices except for fluctuations of base metals and petroleum prices, which result in surcharges when global demand is greater than the available supply.

The Company also relies on certain other manufacturers to supply products that complement the Company's product lines, such as aluminum and ferrous castings, fiber optic cable and connectors and various metal racks and cabinets. The Company believes there are multiple sources of supply for these products.

The Company relies on sole source manufacturers for certain raw materials used in production. The current state of economic uncertainty presents a risk that existing suppliers could go out of business. However, there are other potential sources for these materials available, and the Company could relocate the tooling and processes to other manufacturers if necessary.

Raw material costs were, in general, flat during 2013. The Company expects price levels to continue to be stable during 2014.

# **Backlog Orders**

The Company's backlog was approximately \$47.7 million at the end of 2013 and \$58.4 million at the end of 2012. All customer orders entered are firm at the time of entry. Substantially all orders are shipped within a two to four week period unless the customer requests an alternative date.

#### Seasonality

The Company markets products that are used by utility maintenance and construction crews worldwide. The products are marketed through distributors and directly to end users, who maintain stock to ensure adequate supply for their customers or construction crews. As a result, the Company does not have a wide variation in sales from quarter to quarter.

# **Environmental**

The Company is subject to extensive and changing federal, state, and local environmental laws, including laws and regulations that (i) relate to air and water quality, (ii) impose limitations on the discharge of pollutants into the environment, (iii) establish standards for the treatment, storage and disposal of toxic and hazardous waste, and (iv) require proper storage, handling, packaging, labeling, and transporting of products and components classified as hazardous materials. Stringent fines and penalties may be imposed for noncompliance with these environmental laws. In addition, environmental laws could impose liability for costs associated with investigating and remediating contamination at the Company's facilities or at third-party facilities at which the Company has arranged for the disposal treatment of hazardous materials.

The Company believes it is in compliance in all material respects, with all applicable environmental laws and the Company is not aware of any noncompliance or obligation to investigate or remediate contamination that could reasonably be expected to result in a material liability. The Company does not expect to make any material capital expenditure during 2014 for environmental control facilities. The environmental laws continue to be amended and revised to impose stricter obligations, and compliance with future additional environmental requirements could necessitate capital outlays. However, the Company does not believe that these expenditures should ultimately result in a material adverse effect on its financial position or results of operations. The Company cannot predict the precise effect such future requirements, if enacted, would have on the Company. The Company believes that such regulations would be enacted over time and would affect the industry as a whole.

# **Employees**

At December 31, 2013, the Company had 2,794 employees. Approximately 27% of the Company's employees are located in the U.S.

# **Available Information**

The Company maintains an Internet site at http://www.preformed.com, on which the Company makes available, free of charge, the annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and any amendments to those reports, as soon as reasonably practicable after the Company electronically files such material with, or furnishes it to, the SEC. The Company's SEC reports can be accessed through the investor relations section of its Internet site. The information found on the Company's Internet site is not part of this or any other report that is filed or furnished to the SEC.

The public may read and copy any materials the Company files with or furnishes to the SEC at the SEC's Public Reference Room at 100 F. Street, NE., Washington, DC 20549. Information on the operation of the Public Reference Room is available by calling the SEC at 1-800-SEC-0330. In addition, the SEC maintains an Internet site that contains reports, proxy and information statements, and other information filed with the SEC by electronic filers. The SEC's Internet site is http://www.sec.gov. The Company also has a link from its Internet site to the SEC's Internet site, this link can be found on the investor relations page of the Company's Internet site.

#### Item 1A. Risk Factors

Due to the Company's dependency on the energy and telecommunication industries, the Company is susceptible to negative trends relating to those industries that could adversely affect the Company's operating results.

The Company's sales to the energy and telecommunication industries represent a substantial portion of the Company's historical sales. The concentration of revenue in such industries is expected to continue into the foreseeable future. Demand for products to these industries depends primarily on capital spending by customers for constructing, rebuilding, maintaining or upgrading their systems. The amount of capital spending and, therefore, the Company's sales and profitability are affected by a variety of factors, including general economic conditions, access by customers to financing, government regulation, demand for energy and cable services, and technological factors. As a result, some customers may significantly reduce their spending or may not continue as going concerns, which could have a material adverse effect on the Company's business, operating results and financial condition. Consolidation and deregulation present the additional risk to the Company in that combined or deregulated

customers will rely on relationships with a source other than the Company. Consolidation and deregulation may also increase the pressure on suppliers, such as the Company, to sell product at lower prices.

# The Company's business will suffer if the Company fails to develop and successfully introduce new and enhanced products that meet the changing needs of the Company's customers.

The Company's ability to anticipate changes in technology and industry standards and to successfully develop and introduce new products on a timely basis will be a significant factor in the Company's ability to grow and remain competitive. New product development often requires long-term forecasting of market trends, development and implementation of new designs and processes and a substantial capital commitment. The trend toward consolidation of the energy, telecommunication and data communication industries may require the Company to quickly adapt to rapidly changing market conditions and customer requirements. Any failure by the Company to anticipate or respond in a cost-effective and timely manner to technological developments or changes in industry standards or customer requirements, or any significant delays in product development or introduction or any failure of new products to be widely accepted by the Company's customers, could have a material adverse effect on the Company's business, operating results and financial condition as a result of reduced net sales.

# The intense competition in the Company's markets, particularly telecommunication, may lead to a reduction in sales and profits.

The markets in which the Company operates are highly competitive. The level of intensity of competition may increase in the foreseeable future due to anticipated growth in the telecommunication and data communication industries. The Company's competitors in the telecommunication and data communication markets are larger companies with significant influence over the distribution network. The Company may not be able to compete successfully against its competitors, many of which may have access to greater financial resources than the Company. In addition, the pace of technological development in the telecommunication and data communication markets is rapid and these advances (i.e., wireless, fiber optic network infrastructure, etc.) may adversely affect the Company's ability to compete in this market.

# Competitors introduction of products embodying new technologies or the emergence of new industry standards can render existing products or products under development obsolete or unmarketable and result in lost sales.

The energy, telecommunication and data communication industries are characterized by rapid technological change. Satellite, wireless and other communication technologies currently being deployed may represent a threat to copper, coaxial and fiber optic-based systems by reducing the need for wire-line networks. Future advances or further development of these or other new technologies may have a material adverse effect on the Company's business, operating results and financial condition as a result of lost sales.

# Price increases of raw materials could result in lower earnings.

The Company's cost of sales may be materially adversely affected by increases in the market prices of the raw materials used in the Company's manufacturing processes. The Company may not be able to pass on price increases in raw materials to the Company's customers through increases in product prices. As a result, the Company's operating results could be adversely affected. Under the Dodd-Frank Wall Street Reform and Consumer Protection Act, the Securities and Exchange Commission established disclosure requirements regarding the supply of certain minerals, known as conflict minerals, originating from the Democratic Republic of Congo and adjoining countries ("Conflict Mineral Rules"). These requirements could adversely affect the availability and pricing of conflict minerals used in the Company's products.

# The Company's international operations subject the Company to additional business risks that may have a material adverse effect on the Company's business, operating results and financial condition.

International sales account for a substantial portion of the Company's net sales (60%, 59% and 60% in 2013, 2012 and 2011, respectively) and the Company expects these sales will increase as a percentage of net sales in the future. Due to its international sales, the Company is subject to the risks of conducting business internationally, including unexpected changes in, or impositions of, legislative or regulatory requirements, which could materially

adversely affect U.S. dollar revenues or operating expenses, tariffs and other barriers and restrictions, potentially longer payment cycles, greater difficulty in accounts receivable collection, reduced or limited protection of intellectual property rights, potentially adverse taxes and the burdens of complying with a variety of international laws and communications standards. The Company is subject to foreign currency volatility which could materially impact the Company's results. The Company is also subject to general geopolitical risks, such as political and economic instability and changes in diplomatic and trade relationships, in connection with its international operations. These risks of conducting business internationally may have a material adverse effect on the Company's business, operating results and financial condition.

The Company may not be able to successfully integrate businesses that it may acquire in the future or complete acquisitions on satisfactory terms, which could have a material adverse effect on the Company's business, operating results and financial condition.

A portion of the Company's growth in sales and earnings has been generated from acquisitions. The Company expects to continue a strategy of identifying and acquiring businesses with complementary products. In connection with this strategy, the Company faces certain risks and uncertainties relating to acquisitions. The factors affecting this exposure are in addition to the risks faced in the Company's day-to-day operations. Acquisitions involve a number of special risks, including the risks pertaining to integrating acquired businesses. In addition, the Company may incur debt to finance future acquisitions, and the Company may issue securities in connection with future acquisitions that may dilute the holdings of current and future shareholders. Covenant restrictions relating to additional indebtedness could restrict the Company's ability to pay dividends, fund capital expenditures, consummate additional acquisitions and significantly increase the Company's interest expense. Any failure to successfully complete acquisitions or to successfully integrate such strategic acquisitions could have a material adverse effect on the Company's business, operating results and financial condition.

The Company may have interruptions in or lose business due to the uncertainty of the global economy, specifically the potential impact of bankruptcy among the Company's suppliers and lack of available funding for the Company's customers.

The Company relies on sole source manufacturers for certain materials that complement the Company's product lines. The current state of economic uncertainty presents a risk that existing suppliers could go out of business or significantly raise their prices. If, due to any of these risk factors, the Company had to relocate the tooling and processes to other manufacturers, there could be an adverse effect on the supply and the Company's ability to make products on a timely basis. In addition, the demand for the Company's products is significantly affected by the amount of discretionary business and consumer spending, each of which is impacted by the uncertainty of the global economy. The liquidity and financial position of the Company's customers could also impact their ability to pay in full and/or on a timely basis. This lack of funding could have a negative impact on the Company's results of operations.

# The Company may be adversely impacted by laws, regulation, and litigation.

The Company is subject to various laws and regulation. For example, extensive environmental regulations related to air and water quality, the discharge of pollutants, the handling of toxic waste and the handling and transport of products and components classified as hazardous impact our daily operations. Recently, the Conflict Mineral Rules mandated extensive due diligence to determine the source of conflict minerals for all of the Company's locations, and may also result in potential changes to the products and sources of raw materials. The introduction of new laws or regulations, or changes in existing laws or regulations, could increase the costs of doing business.

#### **Item 1B. Unresolved Staff Comments**

The Company does not have any unresolved staff comments.

# Item 2. Properties

The Company currently owns or leases 18 facilities, which together contain approximately 2.1 million square feet of manufacturing, warehouse, research and development, sales and office space worldwide. Most of the Company's international facilities contain space for offices, research and engineering (R&E), warehousing and manufacturing with manufacturing using a majority of the space. The following table provides information regarding the Company's principal facilities:

	<u>Location</u>	<u>Use</u>	Owned/Leased	Square Feet	Reportable Segment
1.	Mayfield Village, Ohio	Corporate Headquarters R&E	Owned	99,000	PLP-USA
2.	Rogers, Arkansas	Manufacturing Warehouse Office	Owned	310,000	PLP-USA
3.	Albemarle, North Carolina	Manufacturing Warehouse Office	Owned	261,000	PLP-USA
4.	Sydney, Australia	Manufacturing R&E Warehouse Office	Building Owned; Warehouse Leased	216,900	Asia- Pacific
5.	São Paulo, Brazil	Manufacturing R&E Warehouse Office	Owned	215,500	The Americas
6.	Cambridge, Ontario, Canada	Manufacturing Warehouse Office	Owned	73,300	The Americas
7.	Andover, Hampshire, England	Manufacturing R&E Warehouse Office	Building Owned; Land Leased	89,400	EMEA
8.	Queretaro, Mexico	Manufacturing Warehouse Office	Owned	84,000	The Americas
9.	Beijing, China	Manufacturing Warehouse Office	Building Owned; Land Leased	132,100	Asia- Pacific
10.	Pietermarizburg, South Africa	Manufacturing R&E Warehouse Office	Owned	68,800	EMEA

11. Sevilla, Spain	Manufacturing R&E Warehouse Office	Building Owned; Warehouse Leased	74,000	EMEA
12. Albuquerque, New Mexico	Manufacturing Warehouse Office	Leased	27,700	The Americas
13. Bielsko-Biala, Poland	Manufacturing Warehouse Office	Buildings Owned; Land Leased	174,400	EMEA
14. Bekasi, Indonesia	Manufacturing Office	Owned	60,100	Asia- Pacific
15. Selangor, Malaysia	Manufacturing Warehouse Office	Leased	18,600	Asia- Pacific
16. Bangkok, Thailand	Manufacturing Warehouse Office	Owned	135,700	Asia- Pacific
17. Auckland, New Zealand	Manufacturing Warehouse Office	Leased	57,500	Asia- Pacific
18. Buenos Aires, Argentina	Manufacturing Warehouse Office	Leased	26,372	The Americas

# **Item 3. Legal Proceedings**

From time to time, the Company may be subject to litigation incidental to its business. The Company is not a party to any pending legal proceedings that the Company believes would, individually or in the aggregate, have a material adverse effect on its financial condition, results of operations or cash flows.

# **Item 4. Mine Safety Disclosures**

Not applicable

# Item 4A. Executive Officers of the Registrant

Each executive officer is elected by the Board of Directors, serves at its pleasure and holds office until a successor is appointed, or until the earliest of death, resignation or removal.

Name	Age	Position
Robert G. Ruhlman	57	Chairman, President and Chief Executive Officer
Eric R. Graef	61	Chief Financial Officer, Vice President - Finance and Treasurer
William H. Haag	50	Vice President - International Operations
J. Cecil Curlee Jr.	57	Vice President - Human Resources
Dennis F. McKenna	47	Vice President - Marketing and Global Business Development
David C. Sunkle	55	Vice President - Research and Engineering and Manufacturing
Caroline S. Vaccariello	47	General Counsel and Corporate Secretary
John M. Hofstetter	49	Vice President - Sales and Global Communications Markets

The following sets forth the name and recent business experience for each person who is an executive officer of the Company at March 1, 2014.

Robert G. Ruhlman was elected Chairman in July 2004. Mr. Ruhlman has served as Chief Executive Officer since July 2000 and as President since 1995 (positions he continues to hold). Mr. Ruhlman is the brother of Randall M. Ruhlman and son of Barbara P. Ruhlman, both Directors of the Company.

Eric R. Graef was elected Vice President—Finance and Treasurer in December 1999 and Chief Financial Officer in December 2007.

William H. Haag was elected Vice President—International Operations in April 1999.

J. Cecil Curlee Jr. was elected Vice President—Human Resources in January 2003.

Dennis F. McKenna was elected Vice President—Marketing and Global Business Development in April 2004.

David C. Sunkle was elected Vice President-Research and Engineering in January 2007. In addition, Mr. Sunkle has taken on the role of the Vice President – Manufacturing since July 2008.

Caroline S. Vaccariello was elected General Counsel and Corporate Secretary in January 2007.

John M. Hofstetter was elected Vice President – Sales and Global Communications Markets and Business Development in April of 2012. Effective January 1, 2013, his role expanded to include domestic sales responsibility for the Energy Markets and Special Industries. He has served a variety of positions in Marketing and Sales since 1988, including General Manager of Sales – Communications Markets and Special Industries, Director – Marketing and Sales Communications Markets, and Director – Global Communications Markets.

#### Part II

# Item 5. Market for Registrant's Common Equity, Related Shareholder Matters and Issuer Purchases of Equity Securities

The Company's common shares are traded on NASDAQ under the trading symbol "PLPC". As of March 7, 2014, the Company had approximately 2,030 shareholders of record. The following table sets forth for the periods indicated (i) the high and low closing sale prices per share of the Company's common shares as reported by the NASDAQ and (ii) the amount per share of cash dividends paid by the Company.

Year ended December 31

		2013			2012	
Quarter	High	Low	Dividend	High	Low	Dividend
First	\$70.96	\$62.48	\$0.00	\$70.34	\$57.05	\$0.20
Second	82.10	66.31	0.00	65.34	52.05	0.20
Third	74.97	65.52	0.20	59.57	52.15	0.20
Fourth	92.46	66.35	0.20	61.99	52.00	0.60

The Company on December 12, 2012 declared accelerated dividends (for dividends that otherwise would have been paid in January and April 2013) of \$.40 per share on the Company's common shares, paid December 28, 2012, to shareholders of record at the close of business on December 24, 2012.

While the Company expects to continue to pay dividends of a comparable amount in the near term, the declaration and payment of future dividends will be made at the discretion of the Company's Board of Directors in light of the current needs of the Company. Therefore, there can be no assurance that the Company will continue to make such dividend payments in the future.

# **Equity Compensation Plan Information**

Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights (a)	Weighted-average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (1)
Equity compensation plans approved by security holders	116,661	\$64.16	486,873
Equity compensation plans not approved by security holders Total	13,000 129,661	\$39.95	486,873

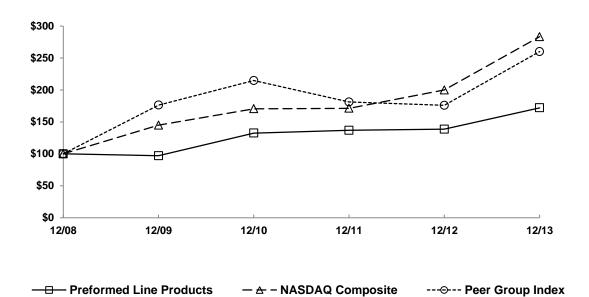
<sup>(1)</sup> Up to 429,873 shares may be issued in the form of restricted shares or units under the Company's Long-Term Incentive Plan of 2008.

# **Performance Graph**

Set forth below is a line graph comparing the cumulative total return of a hypothetical investment in the Company's common shares with the cumulative total return of hypothetical investments in the NASDAQ Composite Index and the Peer Group Index based on the respective market price of each investment at December 31, 2008, December 31, 2009, December 31, 2010, December 31, 2011, December 31, 2012, and December 31, 2013, assuming in each case an initial investment of \$100 on December 31, 2008, and reinvestment of dividends.

# **COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN\***

Among Preformed Line Products, the NASDAQ Composite Index, and a Peer Group



<sup>\*\$100</sup> invested on 12/31/08 in stock or index, including reinvestment of dividends. Fiscal year ending December 31.

	2008	2009	2010	2011	2012	2013
PREFORMED LINE PRODUCTS CO	100.00	96.99	132.41	136.80	138.54	172.01
NASDAQ MARKET INDEX	100.00	144.88	170.58	171.30	199.99	283.39
PEER GROUP INDEX	100.00	176.27	214.67	181.14	175.86	260.03

# **Purchases of Equity Securities**

On August 4, 2010, the Company announced that the Board of Directors authorized a plan to repurchase up to 250,000 of Preformed Line Products common shares. The repurchase plan does not have an expiration date. The following table includes repurchases for the three month period ended December 31, 2013.

				Total Number of	
	Total			Shares Purchased as	Maximum Number of
	Number of	Av	verage	Part of Publicly	Shares that may yet
	Shares	Pric	ce Paid	Announced Plans or	be Purchased under
Period (2013)	Purchased	per	r Share	Programs	the Plans or Programs
October	2,500	\$	70.20	169,768	80,232
November	44,200	\$	78.89	213,968	36,032
December	0		0	213,968	36,032
Total	46,700				

Item 6. Selected Financial Data

	2013	2012	2011	2010	2009*
	(T	housands of a	lollars, except	per share data	1)
Net Sales and Income					
Net sales	\$409,776	\$439,192	\$424,404	\$338,305	\$257,206
Operating income	31,148	44,122	45,354	28,480	19,460
Income before income taxes	31,794	44,827	45,994	30,183	29,593
Income from continuing operations, net of tax	20,587	29,286	30,984	23,008	22,833
Net income	20,587	29,286	30,984	23,008	22,833
Net loss attributable to noncontrolling interest, net of tax	0	0	0	(105)	(524)
Net income attributable to PLPC	20,587	29,286	30,984	23,113	23,357
Per Share Amounts					
Net income attributable to PLPC common shareholders - basic	\$ 3.84	\$ 5.50	\$ 5.89	\$ 4.41	\$ 4.46
Net income attributable to PLPC common shareholders - diluted	3.77	5.45	5.78	4.33	4.35
Dividends declared	0.60	1.00	0.80	0.80	0.80
PLPC Shareholders' equity	46.81	44.83	39.91	37.44	32.58
Other Financial Information					
Current assets	\$185,734	\$194,101	\$205,490	\$167,342	\$138,440
Total assets	332,406	333,064	327,348	280,979	235,372
Current liabilities	52,215	58,243	61,833	56,558	46,340
Long-term debt (including current portion)	13,249	9,573	28,592	10,650	4,429
Capital leases	310	504	484	590	239
PLPC Shareholders' equity	252,330	241,069	212,858	197,340	170,966

<sup>\*</sup>On December 18, 2009, the Company completed a business combination acquiring certain subsidiaries and other assets from Tyco Electronics. The 2009 results were impacted by a \$9.1 million gain, after taxes, on the acquisition, or \$1.74 per basic share and \$1.69 per diluted share.

# Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) is intended to help the readers of our financial statements better understand our results of operations, financial condition and present business environment. The MD&A is provided as a supplement to, and should be read in conjunction with, our audited consolidated financial statements and related notes included elsewhere in this report.

The MD&A is organized as follows:

- Overview
- ➤ Recent Developments
- Market Overview
- Preface
- Results of Operations
- Working Capital, Liquidity and Capital Resources
- Critical Accounting Policies and Estimates
- ➤ Recently Adopted Accounting Pronouncements
- New Accounting Standards to be Adopted

# **OVERVIEW**

Preformed Line Products Company (the "Company", "PLPC", "we", "us", or "our") was incorporated in Ohio in 1947. We are an international designer and manufacturer of products and systems employed in the construction and maintenance of overhead and underground networks for the energy, telecommunication, cable operators, information (data communication), and other similar industries. Our primary products support, protect, connect, terminate, and secure cables and wires. We also provide solar hardware systems and mounting hardware for a variety of solar power applications. Our goal is to continue to achieve profitable growth as a leader in the innovation, development, manufacture, and marketing of technically advanced products and services related to energy, communications and cable systems and to take advantage of this leadership position to sell additional quality products in familiar markets. We have 17 sales and manufacturing operations in 15 different countries.

We report our segments in four geographic regions: PLP-USA, The Americas (includes operations in North and South America without PLP-USA), EMEA (Europe, Middle East & Africa) and Asia-Pacific in accordance with accounting standards codified in Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 280, Segment Reporting. Each segment distributes a full range of our primary products. Our PLP-USA segment is comprised of our U.S. operations manufacturing our traditional products primarily supporting our domestic energy and telecommunications products. Our other three segments, The Americas, EMEA and Asia-Pacific, support our energy, telecommunications, data communication and solar products in each respective geographical region.

The segment managers responsible for each region report directly to the Company's Chief Executive Officer, who is the chief operating decision maker, and are accountable for the financial results and performance of their entire segment for which they are responsible. The business components within each segment are managed to maximize the results of the entire company rather than the results of any individual business component of the segment.

We evaluate segment performance and allocate resources based on several factors primarily based on sales and net income.

#### RECENT DEVELOPMENTS

On January 31, 2014, we acquired Helix Uniformed Limited (Helix), located in Montreal, Quebec, Canada. From an accounting perspective, the acquisition is not considered material. The acquisition of Helix will diversify our business in Canada, expand our manufacturing footprint and enhance our engineering capabilities locally.

In January and March 2012, we had two acquisitions. From an accounting perspective, both acquisitions were immaterial to the Company. On January 31, 2012, we acquired Australian Electricity Systems PTY Ltd (AES) in Australia. In March 2012, we purchased all of the assets of Forma Line Industries CC in South Africa. Both acquisitions expanded our product line offerings, manufacturing capacity and provided locations in close proximity to our customers in our EMEA and Asia-Pacific segments.

#### MARKET OVERVIEW

Our business continues to be concentrated in the energy and communications markets. During the past several years, industry consolidation continued as distributors and service provider consolidations took place in our major markets. This trend is expected to continue in 2014. The sluggish global economy coupled with a depressed U.S. housing market have affected, and could continue to affect construction projects and negatively impact growth opportunities in our core markets in the U.S. and countries such as Spain, Poland and Great Britain where the financial situation is expected to be similar going forward.

In 2013, sales in the energy market declined due to a slowdown in the number and scale of transmission projects. Energy distribution business was up in 2013 mainly due to increases in our core helical business around the world. We expect the energy market to be relatively flat in 2014 given continued uncertainty in global markets.

We believe that the acquisitions of Dulmison from Tyco Electronics in December 2009 and Electropar in July 2010 further contributed to our leadership position and have enabled us to enhance the scope of our product lines and the technology we provide to the Energy market. The spacer, spacer-damper and stockbridge damper product lines fit well and complement our product offerings and enable us to offer the most comprehensive line of products in the industry. We further strengthened our overall presence in the Asia-Pacific region with the acquisition of Electropar in Auckland, New Zealand. With demand for electrical power continuing to increase, especially in many fast growing areas of the world, we believe that our leadership position in the market will enable us to take advantage of prospects for continued growth as the transmission grid is enhanced and extended.

Our international business is more concentrated in the energy markets. Historically, our international sales were primarily related to the distribution portion of the energy market but have grown through acquisition and new product development to include a significant contribution from the transmission market. We believe that we are well positioned to supply the needs of the world's diverse energy market requirements as a result of our strategically located operations and array of product designs and technologies.

Our communication business in 2013 continued to face challenges throughout the world. Many communications customers continued with lower levels of capital and operational spending as the global economic uncertainty continued to negatively impact consumer spending on communication services. We continue to intensely focus on our customers and put resources towards new product development efforts. These efforts were directed at customer premise and demarcation applications which are the final connections between the network and the end consumer.

As economic conditions improve we believe our efforts in these areas will lead to growth in our communications business. Opportunities for growth also look promising internationally where deployment of fixed line telecommunications services and broadband penetration rates remain low as a percentage of the total population.

# **PREFACE**

Our consolidated financial statements are prepared in conformity with U.S. generally accepted accounting principles (GAAP). Our discussions of the financial results include non-GAAP measures (e.g., foreign currency impact) to provide additional information concerning our financial results and provide information that we believe is useful to the readers of our financial statements in the assessment of our performance and operating trends.

Our financial statements are subject to fluctuations in the exchange rates of foreign currencies in relation to the U.S. dollar. As foreign currencies weakened against the U.S. dollar, our revenues and costs decrease as the foreign currency-denominated financial statements translate into less dollars. On average, foreign currencies

weakened against the U.S. dollar in 2013. The fluctuations of foreign currencies during the year ended December 31, 2013 had an unfavorable impact on net sales of \$10.5 million as compared to 2012. The most significant currencies that contributed to this movement were the South African rand, the Brazilian real and the Australian dollar. On a reportable segment basis, the unfavorable impact of foreign currency on net sales and net income for the twelve month period ended December 31, 2013, was as follows:

	Foreign Currency Impact						
		Year ended December 31					
Thousands of dollars	Net Sales Net Income						
The Americas	\$	(4,861)	\$	(210)			
EMEA		(2,106)		(440)			
Asia-Pacific		(3,531)		206			
Total	\$	(10,498)	\$	(444)			

Despite the current global economy, we believe our business fundamentals are sound and strategically well-positioned as we remain focused on managing costs, increasing sales volumes and delivering value to our customers. We have continued to invest in the business to improve efficiency, develop new products, increase our capacity and become an even stronger supplier to our customers. We currently have a bank debt to equity ratio of 5.7% and can borrow needed funds at an attractive interest rate under our credit facility.

The following table sets forth a summary of the Company's consolidated income statements and the percentage of net sales for the years ended December 31, 2013 and 2012. The Company's past operating results are not necessarily indicative of future operating results.

	Year ended December 31										
Thousands of dollars	201:	3	201	2	Change	% Change					
Net sales	\$ 409,776	100.0%	\$ 439,192	100.0%	\$ (29,416)	(7) %					
Cost of products sold	278,875	68.1%	294,754	67.1%	(15,879)	(5)					
GROSS PROFIT	130,901	31.9%	144,438	32.9%	(13,537)	(9)					
Costs and expenses	99,753	24.3%	100,316	22.8%	(563)	(1)					
OPERATING INCOME	31,148	7.6%	44,122	10.0%	(12,974)	(29)					
Other income (expense)	646	0.2%	705	0.2%	(59)	(8)					
INCOME BEFORE INCOME TAXES	31,794	7.8%	44,827	10.2%	(13,033)	(29)					
Income taxes	11,207	2.7%	15,541	3.5%	(4,334)	(28)					
NET INCOME	\$ 20,587	5.0%	\$ 29,286	6.7%	\$ (8,699)	(30) %					

#### 2013 RESULTS OF OPERATIONS COMPARED TO 2012

*Net Sales*. In 2013, net sales were \$409.8 million, a decrease of \$29.4 million, or 7%, compared to 2012. Excluding the effect of currency translation, net sales decreased \$18.9 million as summarized in the following table:

		Year ended December 31												
thousands of do	ollars						Change due to	Change excluding						
J	et sales			2012	Change		nrency Inslation	currency translation	% Change					
Net sales														
PLP-USA	\$	144,054	\$	162,027	\$ (17,973)	\$	0	\$ (17,973)	(11) %					
The Americas		91,497		92,584	(1,087)		(4,861)	3,774	4					
<b>EMEA</b>		61,543		66,272	(4,729)		(2,106)	(2,623)	(4)					
Asia-Pacific		112,682		118,309	(5,627)		(3,531)	(2,096)	(2)					
Consolidated	\$	409,776	\$	439,192	\$ (29,416)	\$	(10,498)	\$ (18,918)	(4) %					

The decrease in PLP-USA net sales of \$18 million, or 11%, was due to a sales volume decrease of \$16.5 million and a sales mix/price decrease of \$1.4 million when compared to 2012. Of the sales volume decrease of \$16.5 million, \$10.3 million was due to the completion of projects in the transmission market in 2012. International net sales for the year ended December 31, 2013 were unfavorably affected by \$10.5 million when local currencies were converted to U.S. dollars. The following discussions of international net sales exclude the effect of currency translation. The Americas net sales of \$91.5 million increased \$3.8 million, or 4%, primarily due to an increase in energy sales of \$2.2 million coupled with higher solar sales of \$1.6 million. EMEA's net sales of \$61.5 million decreased \$2.6 million, or 4%, primarily due to significant energy transmission investment in the region in 2012 that did not repeat in 2013. The decrease in the energy transmission investments primarily related to the United Kingdom's government delays on the national grid. Asia-Pacific net sales of \$112.7 million decreased \$2.1 million, or 2%, compared to 2012. The decrease in net sales was primarily due to lower transmission projects in the region and sales volume decreases in data communication.

*Gross Profit.* Gross profit of \$130.9 million for 2013 decreased \$13.5 million, or 9%, compared to 2012. Excluding the unfavorable effect of currency translation, gross profit decreased \$10.8 million, or 7%, as summarized in the following table:

	Year ended December 31											
							C	hange	C	hange		
thousands of de	ollars						Ċ	lue to	ex	cluding		
							currency		currency		%	
		2013	2012		Change		translation		translation		Chan	ge
Gross profit												
PLP-USA	\$	55,969	\$	58,814	\$	(2,845)	\$	0	\$	(2,845)		(5) %
The Americas		24,815		27,772		(2,957)		(1,217)		(1,740)		(6)
EMEA		21,146		23,358		(2,212)		(911)		(1,301)		(6)
Asia-Pacific		28,971		34,494		(5,523)		(602)		(4,921)	(	(14)
Consolidated	\$	130,901	\$	144,438	\$	(13,537)	\$	(2,730)	\$	(10,807)		(7) %

PLP-USA gross profit of \$56 million decreased \$2.8 million compared to 2012. As a percentage of net sales, gross profit increased from 36.3% to 38.9% of net sales in 2013. Of PLP-USA's \$2.8 million decrease in gross profit, \$6.5 million was due to lower net sales partially offset by \$1.7 million of lower pension related expenses, a net decrease in warranty expense of \$.8 million, a decrease in the elimination of intercompany profit in ending inventory and lower consulting related expenses. International gross profit for the twelve month period ended December 31, 2013 was unfavorably affected by \$2.7 million when local currencies were translated to U.S.

dollars. The following discussion of gross profit changes excludes the unfavorable effect of currency translation. The Americas gross profit decrease of \$1.7 million was primarily the result of higher material costs of \$4.3 million partially offset by \$1.2 million from higher net sales and lower production costs of \$1.4 million. The EMEA gross profit decrease of \$1.3 million was primarily the result of lower net sales with relatively unchanged product margins. Asia-Pacific gross profit decreased \$4.9 million as a result of lower sales, higher product costs in the region, with higher provisions for excess inventory due to changing market conditions.

Costs and expenses. Costs and expenses of \$99.8 million for the year ended December 31, 2013 decreased \$.6 million, or less than 1%, compared to 2012. Excluding the effect of currency translation, costs and expenses increased 2% as summarized in the following table:

		Year ended December 31											
thousands of do	thousands of dollars						d	hange ue to rrency	ex	hange cluding arrency	%		
		2013		2012	C	hange	translation		translation		Change		
Costs and expenses						_				_		=	
PLP-USA	\$	38,622	\$	35,682	\$	2,940	\$	0	\$	2,940	8	%	
The Americas		16,803		18,758		(1,955)		(876)		(1,079)	(6)		
EMEA		13,325		14,092		(767)		(327)		(440)	(3)		
Asia-Pacific		31,003		31,784		(781)		(932)		151	0		
Consolidated	\$	99,753	\$	100,316	\$	(563)	\$	(2,135)	\$	1,572	2	%	

PLP-USA costs and expenses increased \$2.9 million primarily due to higher net foreign currency exchange losses of \$2.6 million, a \$.4 million increase in intercompany debt forgiveness, a decrease in intercompany income of \$.3 million, and an increase in legal expenses of \$.5 million partially offset by lower commissions of \$.6 million, a decrease in travel of \$.2 million and lower consulting expense of \$.1 million. The foreign currency exchange losses are primarily related to translating foreign denominated loans, trade receivables and royalty receivables from our foreign subsidiaries at the quarter end exchange rates. International costs and expenses for the twelve month period ended December 31, 2013 were favorably affected by \$2.1 million when local currencies were translated to U.S. dollars. The following discussion of costs and expenses excludes the effect of currency translation. The Americas costs and expenses decreased \$1.1 million primarily due to a \$1.1 million VAT refund and related interest, inflation from an income tax refund at our Brazilian location, lower commissions of \$.1 million and lower employee related costs in the region partially offset by higher net foreign currency exchange losses of \$.3 million, higher intercompany related expenses of \$.2 million and \$.4 million due to higher costs related to geographic market expansion. EMEA costs and expenses decreased \$.4 million primarily due to higher net foreign currency exchange gains of \$.4 million, lower commission expense of \$.1 million and intercompany debt forgiveness in the fourth quarter of 2012 of \$1 million, partially offset by an increase in intercompany expenses of \$.1 million and higher employee related costs and expenses. Asia-Pacific costs and expenses increased \$.2 million primarily due to noncash goodwill impairment charges of \$.9 million related to two entities in the Asia-Pacific region coupled with higher commission expense of \$.1 million, higher net foreign currency exchange losses of \$.7 million, \$1 million related to loan and intercompany interest forgiveness with our EMEA segment in 2012, a \$.7 million reduction in the fair value of an acquisition earn-out consideration payment in 2012, partially offset by lower intercompany related expenses of \$.2 million, a decrease in costs and expenses of \$1.2 million due to the consolidation of our AES acquisition in 2012 into our Australian location and lower personnel related costs.

Other income (expense). Other income for the twelve month period ended December 31, 2013 of \$.6 million decreased less than \$.1 million compared to 2012 primarily due to lower Other income of \$.2 million partially offset by lower net interest expense of \$.1 million.

*Income taxes*. Income taxes for the year ended December 31, 2013 and December 31, 2012 were \$11.2 million and \$15.5 million, respectively. The effective tax rate on net income was 35.3% and 34.7% in 2013 and 2012, respectively. The 2013 effective tax rate is higher than the 2012 effective tax rate primarily due to the Company's decision not to recognize the tax benefit attributable to operating losses in certain foreign jurisdictions.

The 2013 effective tax rate is higher than the 35% U.S. federal statutory tax rate primarily due to the Company's decision not to recognize the tax benefit attributable to operating losses in certain foreign jurisdictions. The 2012 effective tax rate is lower than the 35% U.S. federal statutory tax rate primarily due to inclusion of earnings in jurisdictions with lower tax rates than the U.S. federal statutory rate in jurisdictions where such earnings are permanently reinvested.

*Net income.* As a result of the preceding items, net income for the twelve month period ended December 31, 2013 was \$20.6 million, compared to \$29.3 million for the twelve month period ended December 31, 2012. Excluding the effect of currency translation, net income decreased \$8.3 million as summarized in the following table:

		Year ended December 31												
thousands of do	ollars							nange ue to		hange cluding				
							cu	rrency	cu	irrency	%			
		2013	2012		Change		translation		translation		Change			
Net income														
PLP-USA	\$	10,875	\$	13,290	\$	(2,415)	\$	0	\$	(2,415)	(18) %			
The Americas		5,896		6,763		(867)		(210)		(657)	(10)			
<b>EMEA</b>		6,047		6,840		(793)		(440)		(353)	(5)			
Asia-Pacific		(2,231)		2,393		(4,624)		206		(4,830)	NM			
Consolidated	\$	20,587	\$	29,286	\$	(8,699)	\$	(444)	\$	(8,255)	(28) %			

#### NM- Not Meaningful

PLP-USA net income decreased \$2.4 million due to a \$5.8 million decrease in operating income partially offset by lower income taxes of \$3.3 million and an increase in other income of \$.1 million. International net income for the twelve month period ended December 31, 2013 was unfavorably affected by \$.4 million when local currencies were converted to U.S. dollars. The following discussion of net income excludes the effect of currency translation. The Americas net income decreased \$.7 million as a result of a decrease in operating income. EMEA net income decreased \$.4 million as a result of a \$.9 million decrease in operating income partially offset by lower taxes. Asia-Pacific net income decreased \$4.8 million as a result of a \$5.1 million decrease in operating income coupled with a decrease in other income of \$.1 million partially offset by lower taxes.

#### 2012 RESULTS OF OPERATIONS COMPARED TO 2011

*Net Sales*. In 2012, net sales were \$439.2 million, an increase of \$14.8 million, or 3%, compared to 2011. Excluding the effect of currency translation, net sales increased \$28.9 million as summarized in the following table:

		Year Ended December 31												
thousands of do	ollars	,						hange lue to		Change cluding				
		2012		2011	,	<b>Th</b> a.m. a.a.		rrency		irrency	% Changa			
		2012	2011			hange	tra	nslation_	tra	anlation	Change	_		
Net sales														
PLP-USA	\$	162,027	\$	146,146	\$	15,881	\$	0	\$	15,881	11	%		
The Americas		92,584		100,144	(7,560)		(9,635)		5) 2,0		2			
<b>EMEA</b>		66,272		61,430	4,842		(4,977)		(4,977)			9,819	16	
Asia-Pacific		118,309		116,684		1,625		516		1,109	1			
Consolidated	\$	439,192	\$	424,404	\$	14,788	\$	(14,096)	\$	28,884	7	_%		

The increase in PLP-USA net sales of \$15.9 million, or 11%, was due to a sales volume increase of \$14 million and a sales mix and price increase of \$1.9 million when compared to 2011. The PLP-USA sales volume

increase was primarily due to sales to the transmission market. International net sales for the year ended December 31, 2012 were unfavorably affected by \$14.1 million when local currencies were converted to U.S. dollars. The following discussions of international net sales exclude the effect of currency translation. The Americas net sales of \$92.6 million increased \$2.1 million, or 2%, primarily due to an increase in energy volume in the region of \$10.1 million partially offset by lower solar sales of \$8 million. EMEA net sales of \$66.3 million increased \$9.8 million, or 16%, primarily due to an overall increase in sales volume in the region. In Asia-Pacific, net sales of \$118.3 million increased \$1.1 million, or 1%, compared to 2011. The increase in net sales was primarily due to \$10.5 million related to the acquisition of AES entered into on January 31, 2012, partially offset by lower organic sales volume of \$9.7 million partially due to government deferrals of constructing transmission lines in the region.

*Gross Profit.* Gross profit of \$144.4 million for 2012 increased \$3.6 million, or 3%, compared to 2011. Excluding the unfavorable effect of currency translation, gross profit increased \$8.1 million, or 6%, as summarized in the following table:

	Year Ended December 31											
							C	hange	C	hange		
thousands of de	ollars						d	lue to	exc	cluding		
							cu	rrency	cu	rrency	%	
		2012	012 2011		Change		translation		translation		Change	<u> </u>
Gross profit												
PLP-USA	\$	58,814	\$	52,826	\$	5,988	\$	0	\$	5,988	11	l %
The Americas		27,772		30,495		(2,723)		(2,895)		172	1	1
<b>EMEA</b>		23,358		18,984		4,374		(1,653)		6,027	32	2
Asia-Pacific		34,494		38,544		(4,050)		62		(4,112)	(11	l)
Consolidated	\$	144,438	\$	140,849	\$	3,589	\$	(4,486)	\$	8,075	- 6	5_%

PLP-USA gross profit of \$58.8 million increased \$6 million compared to 2011. As a percentage of net sales, gross profit increased from 36.1% of net sales in 2011 to 36.3% of net sales in 2012. PLP-USA's gross profit increased \$6 million primarily due to the increased net sales partially offset by \$1.4 million in higher manufacturing expenses primarily due to an increase in employee related costs of \$.9 million (of which \$.6 million related to an increase in pension expense), coupled with increases in consulting, repairs and maintenance, freight and shipping expenses. International gross profit for the twelve month period ended December 31, 2012 was unfavorably affected by \$4.5 million when local currencies were translated to U.S. dollars. The following discussion of gross profit changes excludes the unfavorable effect of currency translation. The Americas gross profit increase of \$.2 million was primarily the result of \$1.9 million from higher net sales partially offset by lower product margin in the region. The EMEA gross profit increase of \$6 million was primarily a result of \$3.8 million from higher net sales coupled with higher product margins of \$2.2 million in the region. Of the \$2.2 million increase in product margins, \$1.8 million was due to product warranty expenses in the second quarter of 2011. During the second quarter of 2011, we accepted certified product from a supplier which later failed in the field. We took responsibility to expedite correcting the situation. Asia-Pacific gross profit of \$34.5 million decreased \$4.1 million compared to 2011 due to \$2.8 million from lower net sales coupled with \$2.3 million due to lower product margins, offset by \$1 million of gross profit related to the acquisition entered into on January 31, 2012.

Costs and expenses. Costs and expenses of \$100.3 million for the year ended December 31, 2012 increased \$4.8 million, or 5%, compared to 2011. Excluding the effect of currency translation, costs and expenses increased 8% as summarized in the following table:

		Year Ended December 31												
thousands of do	ollars						d	hange lue to rrency	exc	hange cluding rrency	%			
		2012		2011	C	nange	tra	nslation	translation		Change			
Costs and expenses														
PLP-USA	\$	35,682	\$	35,864	\$	(182)	\$	0	\$	(182)	(1) %			
The Americas		18,758		18,574		184		(1,856)		2,040	11			
<b>EMEA</b>		14,092		12,100	1,992		(977)			2,969	25			
Asia-Pacific		31,784		28,957		2,827		133		2,694	9			
Consolidated	\$	100,316	\$	95,495	\$	4,821	\$	(2,700)	\$	7,521	8 %			

PLP-USA costs and expenses decreased \$.2 million primarily due to a favorable change in net currency exchange related to intercompany receivables and loans of \$.5 million coupled with an increase in intercompany income of \$.8 million, lower information system implementation and consulting expenses of \$2 million and \$.6 million related to lower acquisition related costs. Partially offsetting these decreases in PLP-USA's costs and expenses were higher employee related costs of \$2.5 million, an increase in commissions of \$.8 million, \$.2 million related to an increase in repairs and maintenance, and advertising, travel and professional related costs each increased \$.1 million. International costs and expenses for the twelve month period ended December 31, 2012 were favorably affected by \$2.7 million when local currencies were translated to U.S. dollars. The following discussion of costs and expenses excludes the effect of currency translation. The Americas costs and expenses increased \$2 million primarily due to an increase in personnel related costs in the region, higher intercompany related expenses of \$.5 million, and an increase of \$.5 million due to our investments in PLP-Argentina which began in June 2012. The increase in the Americas costs and expenses were partially offset by lower commissions of \$.3 million in the region coupled with lower net foreign currency exchange losses of \$.4 million. EMEA costs and expenses increased \$3 million primarily due to an increase in personnel related costs coupled with higher intercompany related expenses of \$.7 million and \$.3 million due to an immaterial acquisition entered into on March 1, 2012 partially offset by \$.2 million related to a change in net foreign currency exchange gains in 2012. Of the remaining increase in EMEA's costs and expenses, \$1 million was related to intercompany loan and interest forgiveness with our Asia-Pacific reporting segment. Asia-Pacific costs and expenses increased \$2.7 million compared to 2011. This increase is due the acquisition on January 31, 2012 which added \$2.8 million to cost and expenses compared to 2011, higher personnel related costs and higher ERP system implementation costs in the region. The increase in Asia-Pacific's costs and expenses was partially offset by \$1 million related to loan and intercompany interest forgiveness with our EMEA segment, lower commissions of \$.2 million and a \$.7 million reduction in the fair value of an acquisition earn-out consideration payment.

Other income (expense). Other income for the twelve month period ended December 31, 2012 of \$.7 million increased \$.1 million compared to 2011 primarily due to an increase in interest income of \$.1 million coupled with lower net interest expense of \$.2 million partially offset by a decrease in income related to PLP-USA's gas well revenue at our corporate headquarters of \$.2 million.

Income taxes. Income taxes for the year ended December 31, 2012 and December 31, 2011 were \$15.5 million and \$15 million, respectively. The effective tax rate on net income was 34.7% and 32.6% in 2012 and 2011, respectively. The 2012 effective tax rate is higher than the 2011 effective tax rate primarily due to net increased earnings in the U.S. at the federal statutory rate of 35% and the expiration of business tax provisions in 2012, including the research and experimentation credit, the Subpart F controlled foreign corporation look-through exception, among others. The 2012 effective tax rate is lower than the 35% U.S. federal statutory tax rate primarily due to inclusion of earnings in jurisdictions with lower tax rates than the U.S. federal statutory rate in jurisdictions where such earnings are permanently reinvested. The 2011 effective tax rate is lower than the U.S.

federal 35% statutory tax rate primarily due to earnings in jurisdictions with lower tax rates than the U.S. federal statutory rate in jurisdictions where such earnings are permanently reinvested.

The American Taxpayer Relief Act of 2012 (the "Act") was signed into law on January 2, 2013. The Act retroactively restored several expired business tax provisions, primarily the research and experimentation credit and the Subpart F controlled foreign corporation look-through exception. Because a change in tax law is accounted for in the period of enactment, the retroactive effect of the Act on the Company's U.S. federal taxes for 2012 of a benefit of approximately \$.3 million will be recognized in 2013.

*Net income.* As a result of the preceding items, net income for the twelve month period ended December 31, 2012 was \$29.3 million, compared to \$31 million for the twelve month period ended December 31, 2011. Excluding the effect of currency translation, net income decreased \$.4 million as summarized in the following table:

		Year Ended December 31											
							C	hange	C	hange			
thousands of do	ollars						d	ue to	exc	cluding			
							cu	rrency	cu	rrency	%		
		2012	2011		Change		translation		translation		Change		
Net income							_						
PLP-USA	\$	13,290	\$	10,413	\$	2,877	\$	0	\$	2,877	28	%	
The Americas		6,763		8,159		(1,396)		(705)		(691)	(8)		
<b>EMEA</b>		6,840		5,519		1,321		(521)		1,842	33		
Asia-Pacific		2,393	-	6,893		(4,500)		(36)		(4,464)	(65)		
Consolidated	\$	29,286	\$	30,984	\$	(1,698)	\$	(1,262)	\$	(436)	(1)	%	

PLP-USA net income increased \$2.9 million due to a \$6.2 million increase in operating income partially offset by a decrease in other income of \$.4 million coupled with an increase in income taxes of \$2.9 million. International net income for the twelve month period ended December 31, 2012 was unfavorably affected by \$1.3 million when local currencies were converted to U.S. dollars. The following discussion of net income excludes the effect of currency translation. The Americas net income decreased \$.7 million as a result of a decrease in operating income of \$1.8 million partially offset by an increase in other income of \$.4 million and lower taxes of \$.8 million. EMEA net income increased \$1.8 million primarily due to a \$3.1 million increase in operating income coupled with a \$.1 million increase in other income partially offset by an increase in income taxes of \$1.3 million. Asia-Pacific net income decreased \$4.5 million primarily due to a decrease in operating income of \$6.8 million partially offset by lower income taxes of \$2.3 million.

# WORKING CAPITAL, LIQUIDITY AND CAPITAL RESOURCES

# Management Assessment of Liquidity

We measure liquidity on the basis of our ability to meet short-term and long-term operating needs, fund additional investments, including acquisitions, and make dividend payments to shareholders. Significant factors affecting the management of liquidity are cash flows from operating activities, capital expenditures, cash dividends, business acquisitions and access to bank lines of credit.

Our investments include expenditures required for equipment and facilities as well as expenditures in support of our strategic initiatives. In 2013, we used cash of \$21 million for capital expenditures. We ended the fourth quarter of 2013 with \$24.3 million of cash and cash equivalents. We have adequate sources of liquidity including a borrowing capacity of \$37.4 million and believe we have the ability to generate cash to meet existing or reasonably likely future cash requirements. Our cash and cash equivalents are held in various locations throughout the world. At December 31, 2013, the majority of our cash and cash equivalents are held outside the U.S. We expect accumulated non-U.S. cash balances will remain outside of the U.S. and that we will meet U.S. liquidity needs through future cash flows, use of U.S. cash balances, external borrowings, or some combination of these sources.

We complete comprehensive reviews of our significant customers and their creditworthiness by analyzing financial statements for customers where we have identified a measure of increased risk. We closely monitor payments and developments which may signal possible customer credit issues. We currently have not identified any potential material impact on our liquidity from customer credit issues.

Our financial position remains strong and our current ratio at December 31, 2013 and 2012 was 3.6 to 1 and 3.3 to 1, respectively. At December 31, 2013, our unused availability under our line of credit was \$37.4 million and our bank debt to equity percentage was 5.7%. On October 16, 2013, we decreased our borrowing capacity under our credit facility from \$90 million to \$50 million and on January 23, 2014 we extended the term to January 2017. All other terms, including the interest rate at LIBOR plus 1.125%, remain the same. The line of credit agreement contains, among other provisions, requirements for maintaining levels of working capital, net worth and profitability. At December 31, 2013 and throughout the year, we were in compliance with these covenants.

We expect that our major source of funding for 2013 and beyond will be our operating cash flows, our existing cash and cash equivalents as well as our line of credit agreement. We believe our future operating cash flows will be more than sufficient to cover debt repayments, other contractual obligations, capital expenditures and dividends. In addition, we believe our borrowing capacity provides substantial financial resources if needed to supplement funding of capital expenditures and/or acquisitions. We do not believe we would increase our debt to a level that would have a material adverse impact upon results of operations or financial condition.

We earn a significant amount of our operating income outside the United States, which, except for current earnings, is deemed to be indefinitely reinvested in foreign jurisdictions. We currently do not intend nor foresee a need to repatriate these funds. We expect domestic cash generated from operations to be sufficient to fund our domestic operating activities and cash commitments for investing and financing activities, such as regular quarterly dividends, debt repayment, and capital expenditures, for at least the next 12 months and thereafter for the foreseeable future.

#### Sources and Uses of Cash

Cash decreased \$3.8 million for the year ended December 31, 2013. Net cash provided by operating activities was \$21.5 million. The major investing and financing uses of cash were capital expenditures of \$21 million, dividends of \$2.3 million and common share repurchases of \$6.9 million.

Net cash provided by operating activities decreased \$32.2 million compared to 2012 primarily as a result of a decrease in net income of \$8.7 million, an increase in operating assets (net of operating liabilities) of \$26.7 million partially offset by an increase in non-cash items of \$3.2 million.

Net cash used in investing activities of \$24.1 million represents a decrease of \$.1 million when compared to cash used in investing activities in 2012. The decrease was primarily related to business acquisition payments of \$5.2 million in 2012 partially offset by a \$1.4 million decrease in proceeds from the sale of property and equipment in the twelve month period ended December 31, 2013 when compared to the same period in 2012 and an increase in 2013 of \$3.6 million due to restricted cash and long-term term deposits. In January 2012, we purchased AES in Australia for \$4.3 million, net of cash received and working capital adjustments. In March 2012, we purchased all of the assets of Forma Line Industries CC in South Africa for \$.9 million, net of cash received and working capital adjustments. Capital expenditures were \$21 million in 2013, of which \$10.2 million related to the expansion of our worldwide corporate headquarters and \$1.9 million in machinery and equipment at our PLP-USA segment. The remainder of the expenditures was primarily due to the purchase of machinery and equipment in the EMEA, The Americas and Asia-Pacific segment and also a building in the EMEA segment.

Cash used by financing activities was \$3.2 million compared to \$30.4 million in 2012. This decrease in cash used by financing activities was primarily a result of net debt borrowings of \$4.7 million in 2013 compared to net debt repayments of \$20.7 million in 2012. Additionally, dividends paid decreased \$4.2 million, earn-out payments decreased \$.6 million and proceeds from the issuance of common shares increased \$1 million partially offset by \$4.2 million more of common shares repurchased during 2013. In December 2012, we advanced our first and second quarter expected dividend payments (which would have been payable in January and April 2013) due to the uncertainty of the U.S. tax laws.

We have commitments under operating leases primarily for office and manufacturing space, transportation equipment, office and computer equipment and capital leases primarily for equipment. One such lease is for our aircraft with a lease commitment through December 2014. Under the terms of the lease, we maintain the risk to make up a deficiency from market value attributable to damage, extraordinary wear and tear, excess air hours or exceeding maintenance overhaul schedules required by the Federal Aviation Administration. At the present time, we believe our risks, if any, to be small because the estimated market value of the aircraft approximates its residual value.

Contractual obligations and other commercial commitments are summarized in the following tables:

	Payments Due by Period										
Contractual Obligations	Total	Less than 1 year	1-3 years	4-5 years	After 5 years						
Thousands of dollars											
Notes payable to bank (A)	\$ 1,105	\$ 1,105	\$0	\$0	\$0						
Long-term debt (B)	13,249	195	13,054	0	0						
Capital leases	310	145	130	35	0						
Operating leases	18,066	2,552	3,242	2,365	9,907						
Purchase commitments	3,713	3,713	0	0	0						
Pension contribution and other retirement plans (C)	694	694	0	0	0						
Income taxes payable, non-current (D)	0	0	0	0	0						

		Period	1								
		Less than 1									
Other Commercial Commitments		Total		year	1-3 years	4-5 years		ye	ars		
Thousands of dollars											
Letters of credit Guarantees	\$	4,724 1,957	\$	2,739 1,942	\$ 1,918 0	\$	67 15	\$	0 0		

- (A) Interest on short-term debt is included in the table at interest rates of 3.25% to 3.6% in effect at December 31, 2013.
- (B) Interest on long-term debt is included in the table at interest rates from 1.29% to 8.12% based on the variable interest rates in effect at December 31, 2013.
- (C) Amount represents the expected contribution to the Company's defined benefit pension plan in 2014. Future expected amounts beyond one year have not been disclosed as such amounts are subject to change based on performance of the assets in the plan as well as the discount rate used to determine the obligation. At December 31, 2013, our unfunded contractual obligation was \$5 million. Our Supplemental Profit Sharing Plan accrued liability at December 31, 2013 was \$3 million.
- (D) As of December 31, 2013, there were \$1.6 million of tax liabilities, including interest and penalties, related to unrecognized tax benefits. Because of the high degree of uncertainty regarding the timing of future cash outflows associated with these liabilities, if any, we are unable to estimate the years in which cash settlement may occur with the respective tax authorities.

# CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our discussion and analysis of our financial condition and results of operations are based upon the consolidated financial statements, which have been prepared in accordance with GAAP. The preparation of these consolidated financial statements requires us to make estimates and judgments that affect the reported amount of assets and liabilities, revenues and expenses and related disclosure of contingent assets and liabilities at the date of

the consolidated financial statements. Actual results may differ from these estimates under different assumptions or conditions.

Critical accounting policies are defined as those that are reflective of significant judgment and uncertainties, and potentially may result in materially different outcomes under different assumptions and conditions.

# Revenue Recognition

Our revenue recognition policies are in accordance with FASB ASC 605, Revenue Recognition. We recognize sales when title passes to the customer either when goods are shipped or when they are delivered and based on the terms of the sale, there is persuasive evidence of an agreement, the price is fixed or determinable and collectability is reasonably assured. Revenue related to shipping and handling costs billed-to customers are included in net sales and the related shipping and handling costs are included in cost of products sold.

#### Receivable Allowances

We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. We record estimated allowances for uncollectible accounts receivable based upon the number of days the accounts are past due, the current business environment, and specific information such as bankruptcy or liquidity issues of customers. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required. During 2013, we recorded a provision for doubtful accounts of \$.4 million. The allowance for doubtful accounts represents approximately 3% of our trade receivables at December 31, 2013 and 2% of our trade receivables at December 31, 2012.

#### Excess and Obsolescence Reserves

We provide excess and obsolescence reserves to state inventories at the lower of cost or estimated market value. We identify inventory items which have had no usage or are in excess of the usages over the historical 12 to 24 months. A management team with representatives from marketing, manufacturing, engineering and finance reviews these inventory items, determines the disposition of the inventory and assesses the estimated market value based on their knowledge of the product and market conditions. These conditions include, among other things, future demand for product, product utility, unique customer order patterns or unique raw material purchase patterns, changes in customer and quality issues. At December 31, 2013 the allowance for excess and obsolete inventory was 9% of gross inventory and at December 31, 2012, the allowance for excess and obsolete inventory was 7% of gross inventory. If the impact of market conditions deteriorates from those projected by management, additional inventory reserves may be necessary.

# Impairment of Long-Lived Assets

We record impairment losses on long-lived assets used in operations when events and circumstances indicate that the assets might be impaired and the discounted cash flows estimated to be generated by those assets are less than the carrying value of those items. Our cash flows are based on historical results adjusted to reflect the best estimate of future market and operating conditions. The net carrying value of assets not recoverable is then reduced to fair value. The estimates of fair value represent the best estimate based on industry trends and reference to market rates and transactions.

#### Goodwill

We perform our annual impairment test for goodwill utilizing a discounted cash flow methodology, market comparables, and an overall market capitalization reasonableness test in computing fair value by reporting unit. We then compare the fair value of the reporting unit with its carrying value to assess if goodwill has been impaired. Based on the assumptions as to growth, discount rates and the weighting used for each respective valuation methodology, results of the valuations could be significantly changed. However, we believe that the methodologies and weightings used are reasonable and result in appropriate fair values of the reporting units.

Our measurement date for our annual impairment test is October 1 of each year. We performed our annual impairment tests for goodwill as of October 1, 2013. We recorded impairment for goodwill for the year ended December 31, 2013 for \$.9 million. We did not have any impairment for goodwill or other intangibles for the year ended December 31, 2012. See Note J for additional information.

#### Deferred Tax Assets

Deferred taxes are recognized at currently enacted tax rates for temporary differences between the financial reporting and income tax bases of assets and liabilities and operating loss and tax credit carryforwards. We establish a valuation allowance to record our deferred tax assets at an amount that is more likely than not to be realized. In the event we were to determine that we would be able to realize our deferred tax assets in the future in excess of their recorded amount, an adjustment to the valuation allowance would increase income in the period such determination was made. Likewise, should we determine that we would not be able to realize all or part of our net deferred tax assets in the future, an adjustment to the valuation allowance would be charged to expense in the period such determination was made.

#### **Uncertain Tax Positions**

We identify tax positions taken on the federal, state, local and foreign income tax returns filed or to be filed. A tax position can include: a reduction in taxable income reported in a previously filed tax return or expected to be reported on a future tax return that impacts the measurement of current or deferred income tax assets or liabilities in the period being reported; a decision not to file a tax return; an allocation or a shift of income between jurisdictions; the characterization of income or a decision to exclude reporting taxable income in a tax return; or a decision to classify a transaction, entity or other position in a tax return as tax exempt. We determine whether a tax position is an uncertain or a routine business transaction tax position that is more-likely-than-not to be sustained at the full amount upon examination.

Under FASB ASC 740 (formerly FIN 48), tax benefits from uncertain tax positions that reduce our current or future income tax liability, are reported in our financial statements only to the extent that each benefit was recognized and measured under a two-step approach. The first step requires us to assess whether each tax position based on its technical merits and facts and circumstances as of the reporting date, is more-likely-than-not to be sustained upon examination. The second step measures the amount of tax benefit that we recognize in the financial statements, based on a cumulative probability approach. A tax position that meets the more-likely-than-not threshold that is not highly certain is measured based on the largest amount of benefit that is greater than 50% likely of being realized upon ultimate settlement with the tax authority, assuming that the tax authority has examined the position and has full knowledge of all relevant information.

ASC 740 requires subjectivity of judgments to identify outcomes and to assign probability in order to estimate the settlement amount. We provide estimates in order to determine settlement amounts. During the year ended December 31, 2013, we recognized a benefit of \$.7 million for uncertain tax positions. At December 31, 2013, the total reserve for uncertain tax positions is \$.6 million.

# Pensions

We record obligations and expenses related to pension benefit plans based on actuarial valuations, which include key assumptions on discount rates, expected returns on plan assets and compensation increases. These actuarial assumptions are reviewed annually and modified as appropriate. The effect of modifications is generally recorded or amortized over future periods. The discount rate of 5.0% at December 31, 2013 reflects an analysis of yield curves as of the end of the year and the schedule of expected cash needs of the plan. The expected long-term return on plan assets of 8.0% reflects the plan's historical returns and represents our best estimate of the likely future returns on the plan's asset mix. We believe the assumptions used in recording obligations under the plans are reasonable based on prior experience, market conditions and the advice of plan actuaries. However, an increase in the discount rate would decrease the plan obligations and the net periodic benefit cost. In addition, an increase in the

expected long-term return on plan assets would decrease the net periodic pension cost, while a decrease in expected long-term return on plan assets would increase the net periodic pension cost.

On December 12, 2012, we approved a freeze on further benefit accruals under the PLP-USA hourly employee pension plan and notified the participants of the freeze on December 19, 2012. Beginning February 1, 2013, participants ceased earning additional benefits under the plan and no new participants enter the plan. The plan freeze required an evaluation of the plans' assets and obligations as of December 31, 2012, which resulted in a non-cash curtailment gain of \$6.3 million, which was recognized in the Other comprehensive income (loss) during the fourth quarter 2012. The measurement of the plans' assets and obligations also resulted in a reduction in our pension liability of \$6.3 million. The evaluation did not have an effect on other components of net periodic pension expense for the year ended December 31, 2012.

# RECENTLY ADOPTED ACCOUNTING PRONOUNCEMENTS

In February 2013, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2013-02, Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income. ASU 2013-02 requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same period. For other amounts, an entity is required to cross-reference to other disclosures required under U.S. GAAP that provide additional detail about those amounts. The amendments are effective prospectively for reporting periods beginning after December 15, 2012. We adopted this guidance in the first quarter of 2013. As these amendments relate to presentation only, the provisions of ASU 2012-04 did not have an effect on our results of operations, financial condition, and cash flows.

In July 2013, the FASB issued ASU 2013-11, Presentation of Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists, an amendment to FASB ASC Topic 740, Income Taxes (ASC 740). This update clarifies that an unrecognized tax benefit, or a portion of an unrecognized tax benefit, should be presented in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward if such settlement is required or expected in the event the uncertain tax position is disallowed. In situations where a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date under the tax law of the applicable jurisdiction or the tax law of the jurisdiction does not require, and the entity does not intend to use, the deferred tax asset for such purpose, the unrecognized tax benefit should be presented in the financial statements as a liability and should not be combined with deferred tax assets. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. Retrospective application was permitted. The adoption of ASU 2013-11 did not have any impact on our financial position, results of operations, cash flows or disclosures.

#### NEW ACCOUNTING STANDARDS TO BE ADOPTED

Changes to GAAP are established by the FASB in the form of ASU's to the FASB's ASC.

In March 2013, the FASB issued ASU No. 2013-05, "Foreign Currency Matters (Topic 830): Parent's Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity." ASU 2013-05 clarifies the applicable guidance for the release of the cumulative translation adjustment under current U.S. GAAP by emphasizing that the accounting for the release of the cumulative translation adjustment into net income for sales or transfers of a controlling financial interest within a foreign entity is the same irrespective of whether the sale or transfer is of a subsidiary or a group of assets that is a nonprofit activity or business. When a reporting entity ceases to have a controlling financial interest in a subsidiary or group of assets that is a nonprofit activity or a business within a foreign entity, the parent is required to apply the guidance in Subtopic 830-30 to release any related cumulative translation adjustment into net income. The amendments are effective prospectively for fiscal years (and interim

reporting periods within those years) beginning after December 15, 2013. We are currently evaluating the impact of the adoption of ASU 2013-05 on our financial statements.

# Item 7A. Quantitative and Qualitative Disclosures About Market Risk

The Company operates manufacturing facilities and offices around the world and uses fixed and floating rate debt to finance the Company's global operations. As a result, the Company is subject to business risks inherent in non-U.S. activities, including political and economic uncertainty, import and export limitations and market risk related to changes in interest rates and foreign currency exchange rates. The Company believes that the political and economic risks related to the Company's international operations are mitigated due to the stability of the countries in which the Company's largest international operations are located.

As of December 31, 2013, the Company had no foreign currency forward exchange contract outstanding. The Company does not hold derivatives for trading purposes.

The Company is exposed to market risk, including changes in interest rates. The Company is subject to interest rate risk on its variable rate revolving credit facilities and term notes, which consisted of borrowings of \$14.4 million at December 31, 2013. A 100 basis point increase in the interest rate would have resulted in an increase in interest expense of approximately \$.1 million for the year ended December 31, 2013.

The Company's primary currency rate exposures are related to foreign denominated debt, intercompany debt, forward exchange contracts, foreign denominated receivables and cash and short-term investments. A hypothetical 10% change in currency rates would have a favorable/unfavorable impact on net fair values of \$5.5 million and on income before tax of \$2.3 million.

Included in our accounting for defined benefit pension plan are assumptions on future discount rates and the expected return on Plan assets. The Company considers current market conditions, including changes in interest rates and plan asset investment returns, as well as long-term assumptions in determining these assumptions. Actuarial assumptions may differ materially from actual results due to changing market and economic conditions or higher or lower withdrawal rates. These differences may result in a significant impact to the amount of net pension expense or income recorded in the future.

A discount rate is used to determine the present value of future payments. In general, our liability increases as the discount rate decreases and decreases as the discount rate increases. The discount rate used to determine our future benefit obligation was 5.0% and 4.0% at December 31, 2013 and 2012, respectively. The discount rate is a significant factor in determining the amounts reported. A 50 basis point change in the discount rate of 5.0% used at December 31, 2013 would have a \$2.5 million effect on Plan's projected benefit obligation.

The Company developed the expected return on plan assets by considering various factors which include targeted asset allocation percentages, historical returns, and expected future returns. The Company assumed an expected rate of return of 8.0% in both 2013 and 2012. A 50 basis point change in the expected rate of return would have \$.1 million effect on the Plan's subsequent year's net periodic pension cost.

## Item 8. Financial Statements and Supplementary Data

Report of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders of Preformed Line Products Company

We have audited the accompanying consolidated balance sheets of Preformed Line Products Company as of December 31, 2013 and 2012, and the related consolidated statements of income, comprehensive income (loss), cash flows, and shareholders' equity for each of the three years in the period ended December 31, 2013. Our audits also included the financial statement schedule listed in the Index at Item 15(a). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Preformed Line Products Company at December 31, 2013 and 2012, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2013, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Preformed Line Products Company's internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework) and our report dated March 14, 2014 expressed an unqualified opinion thereon.

/s/Ernst & Young LLP

Cleveland, Ohio March 14, 2014

# PREFORMED LINE PRODUCTS COMPANY CONSOLIDATED BALANCE SHEETS

	December 31			
		2013		2012
	(T)	housands of	dollar	s excent
		hare and pe		_
		rure una per	5	cuttur)
ASSETS	Φ.	24.204		20.120
Cash and cash equivalents	\$	24,291	\$	28,120
Accounts receivable, less allowances of \$2,136 (\$2,039 in 2012)		67,587		61,695
Inventories - net		73,835		86,916
Deferred income taxes		7,022		6,557
Prepaids		6,112		5,652
Prepaid taxes		3,733		2,729
Other current assets		3,154		2,432
TOTAL CURRENT ASSETS		185,734		194,101
Property, plant and equipment - net		100,461		93,326
Patents and other intangibles - net		11,787		14,038
Goodwill		13,873		15,537
Deferred income taxes		3,416		6,069
Other assets		17,135		9,993
TOTAL ASSETS	\$	332,406	\$	333,064
TO TAL ASSETS	Ψ	332,400	Ψ	333,004
LIABILITIES AND SHAREHOLDERS' EQUITY				
Notes payable to banks	\$	1,105	\$	217
Current portion of long-term debt		195		251
Trade accounts payable		21,750		21,822
Accrued compensation and amounts withheld from employees		10,787		12,271
Accrued expenses and other liabilities		11,118		11,967
Accrued profit-sharing and other benefits		5,086		5,387
Dividends payable		1,098		0
Income taxes payable and deferred income taxes		1,076		6,328
TOTAL CURRENT LIABILITIES		52,215		58,243
Long-term debt, less current portion		13,054		9,322
Unfunded pension obligation		5,027		13,184
Income taxes payable		1,556		2,304
Deferred income taxes		3,621		4,485
Other noncurrent liabilities		4,603		4,457
SHAREHOLDERS' EQUITY				
PLPC Shareholders' equity:				
Common shares - \$2 par value per share, 15,000,000 shares authorized, 5,391,074 and				
5,377,937 issued and outstanding, net of 779,279 and 689,472 treasury shares at par,				
respectively, at December 31, 2013 and December 31, 2012		10,782		10,756
Common shares issued to rabbi trust, 253,156 and 184,036 shares at December 31,		,,,		,
2013 and December 31, 2012		(9,306)		(6,522)
Deferred compensation liability		9,306		6,522
Paid in capital		21,082		16,355
Retained earnings		238,168		227,622
Accumulated other comprehensive loss		(17,702)		(13,664)
TOTAL SHAREHOLDERS' EQUITY		252,330		241,069
		,		,
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$	332,406	\$	333,064
<del>-</del>			-	

 $See\ notes\ to\ consolidated\ financial\ statements.$ 

## PREFORMED LINE PRODUCTS COMPANY STATEMENTS OF CONSOLIDATED INCOME

	Year ended December 31			
	2013	2011		
	(In thousa	ınds, except per	share data)	
Net sales	\$ 409,776	\$ 439,192	\$ 424,404	
Cost of products sold	278,875	294,754	283,555	
GROSS PROFIT	130,901	144,438	140,849	
Costs and expenses				
Selling	35,704	37,093	35,825	
General and administrative	44,557	46,222	44,396	
Research and engineering	14,708	15,447	13,360	
Other operating (income) expenses - net	3,922	1,554	1,914	
Goodwill impairment	862	0	0	
	99,753	100,316	95,495	
OPERATING INCOME	31,148	44,122	45,354	
Other income (expense)				
Interest income	618	648	575	
Interest expense	(450)	(597)	(827)	
Other income	478	654	892	
	646	705	640	
INCOME BEFORE INCOME TAXES	31,794	44,827	45,994	
Income taxes	11,207	15,541	15,010	
NET INCOME	\$ 20,587	\$ 29,286	\$ 30,984	
BASIC EARNINGS PER SHARE				
Net income	\$ 3.84	\$ 5.50	\$ 5.89	
Tet meone	Ψ 3.04	Ψ 3.50	Ψ 3.07	
DILUTED EARNINGS PER SHARE				
Net income	\$ 3.77	\$ 5.45	\$ 5.78	
Cash dividends declared per share	\$ 0.60	\$ 1.00	\$ 0.80	
Weighted-average number of shares outstanding - basic	5,361	5,324	5,259	
Weighted-average number of shares outstanding - diluted	5,467	5,371	5,358	

See notes to consolidated financial statements.

# PREFORMED LINE PRODUCTS COMPANY STATEMENTS OF CONSOLIDATED COMPREHENSIVE INCOME (LOSS)

	Year ended December 31					
	2013		2012			2011
		Th	ousan	nds of dolla	rs	
Net income	\$	20,587	\$	29,286	\$	30,984
Other comprehensive income (loss), net of tax:						
Foreign currency translation adjustment		(8,457)		1,680		(7,460)
Recognized net actuarial loss		306		466		256
Gain (loss) on unfunded pension obligations		4,113		(2,670)		(3,825)
Gain on pension curtailment		0		3,899		0
Other comprehensive income (loss), net of tax		(4,038)		3,375		(11,029)
Less: Other comprehensive income, net of tax						
atrributable to noncontrolling interest		0		19		(50)
Comprehensive income	\$	16,549	\$	32,680	\$	19,905

See notes to consolidated financial statements.

# PREFORMED LINE PRODUCTS COMPANY STATEMENTS OF CONSOLIDATED CASH FLOWS

	Year ended December 31			er 31
	20	13	2012	2011
	(Thousands of dollars)			
OPERATING ACTIVITIES				
Net income	\$ 2	0,587	\$ 29,286	\$ 30,984
Adjustments to reconcile net income to net cash provided by operations:				
Depreciation and amortization	1:	2,088	11,564	10,525
Provision for accounts receivable allowances		837	1,416	1,292
Provision for inventory reserves		2,672	1,981	1,480
Deferred income taxes	(	1,105)	(2,927)	(688)
Share-based compensation expense		3,057	3,080	2,933
Excess tax benefits from share-based awards		(357)	(197)	(203)
Goodwill impairment		862	0	0
Net investment in life insurance		10	(3)	(28)
Other - net		(56)	(137)	73
Changes in operating assets and liabilities:				
Accounts receivable	(1	0,273)	5,047	(16,061)
Inventories		3,040	1,290	(21,197)
Trade accounts payables and accrued liabilities	(	3,906)	(3,196)	8,574
Income taxes payable	(-	4,670)	3,381	(815)
Other - net	(	1,247)	(200)	180
NET CASH PROVIDED BY OPERATING ACTIVITIES	2	1,539	50,385	17,049
INVESTING ACTIVITIES				
Capital expenditures	(2	1,034)	(21,043)	(18,912)
Business acquisitions, net of cash acquired	`	0	(5,173)	0
Proceeds from the sale of property and equipment		532	1,965	464
Restricted cash and long-term term deposits	(	3,642)	0	(328)
NET CASH USED IN INVESTING ACTIVITIES		4,144)	(24,251)	(18,776)
FINANCING ACTIVITIES				
Increase (decrease) in notes payable to banks		922	(1,734)	1,015
Proceeds from the issuance of long-term debt	7	3,638	70,058	79,110
Payments of long-term debt	(6	9,884)	(89,060)	(61,065)
Dividends paid	(	2,305)	(6,492)	(4,381)
Excess tax benefits from share-based awards		357	197	203
Earn-out consideration payment		(513)	(1,148)	0
Proceeds from issuance of common shares		1,519	549	1,064
Purchase of common shares for treasury	(	2,881)	(333)	(623)
Purchase of common shares for treasury from related parties	(-	4,030)	(2,457)	(2,899)
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	(	3,177)	(30,420)	12,424
Effects of exchange rate changes on cash and cash equivalents		1,953	280	(1,226)
Net increase (decrease) in cash and cash equivalents	(	3,829)	(4,006)	9,471
Cash and cash equivalents at beginning of year	2	8,120	32,126	22,655
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 2	4,291	\$ 28,120	\$ 32,126

See notes to consolidated financial statements.

## PREFORMED LINE PRODUCTS COMPANY STATEMENTS OF CONSOLIDATED SHAREHOLDERS' EQUITY

Accumulated Other Comprehensive Income (Loss)

Personal Process   Personal Pr										(Lc	oss)						
Seminor   Semi			S Iss	hares sued to	Comp	pensation	Capital	Earnings	Trans Adjus	lation tment	Pe Bene	nsion	cont	rolling	_	Total	
Note income							(In inousana	s, except snare t	ana per	snare ad	iia)						
Acquisition of ancoentrolling interest   1,000   1,0	Balance at January 1, 2011	\$ 10,542	\$	(1,200)	\$	1,200	\$ 8,748	\$ 184,060	\$	(1,560)	\$	(4,450)	\$	(675)	\$	196,665	
1.00   1.00	Acquisition of noncontrolling interest Foreign currency translation adjustment									(7,460)				725		0	
Total compensation componer in the part of the part												256				256	
Shan-based compensation   2,933   10,20   2,751     Excess tax benefits from shane based awards   2,031   2,032   3,												(3,825)			_	(-,,	
Purchase of \$2.392 common shares   (1.05)   (3.417)   (3.522)   (3.535 common shares   5   (1.011)   (1.074)   (1.	-						2,933	(182)									
Saturace of 26,555 common shames   53   1,011							203										
Sestricted shares awards of 88,692	Purchase of 52,392 common shares	(105)						(3,417)								(3,522)	
Common shares issued to rabbit must of \$8.735	Issuance of 26,353 common shares	53					1,011									1,064	
Main wishends declared - S.80 per share   (4,208)   Balance at December 31, 2011   10,667   (3,812)   3,812   12,718   206,512   (9,020)   (8,019)   0   21,2888	Restricted shares awards of 88,692	177					(177)									0	
Salance at December 31, 2011   10,667   (3,812)   3,812   12,718   206,512   (9,020)   (8,019)   0   212,858     Net income	Common shares issued to rabbi trust of 85,735			(2,612)		2,612										0	
Net income  Acquisition of noncontrolling interest Acquisition of noncontrolling interest Foreign currency translation adjustment Case on unfunded pension obligations net of tax benefit of \$1,627 Cain on pension cuttailment net of tax provision of \$2,374 Cain on pension cuttailment net of tax provision of \$2,375 Total comprehensive income  Share-based compensation Susuance of 20,334 common shares (101) Case of 20,334 common shares (102) Case of 20,334 common shares (103) Case of 20,334 common shares (104) Case of 20,334 common shares (104) Case of 20,334 common shares (105) Case of 20,334 common shares (																	
Acquisition of noncontrolling interest   19   1,680	Balance at December 31, 2011	10,667	_	(3,812)		3,812	12,718	206,512	_	(9,020)		(8,019)		0	_	212,858	
Proviging currency translation adjustment   1,680   1,680   Recognized net actuarial loss net of tax provision of \$2364   466   46	Net income							29,286								29,286	
Recognized net actuarial loss net of tax provision of \$224   \$260   \$2	Acquisition of noncontrolling interest							19								19	
Case of tax provision of \$284	Foreign currency translation adjustment									1,680						1,680	
Coss on unfunded pension of tax benefit of \$1,627   Cosi not pension curtailment net of tax provision of \$2,376   Cos not pension curtailment net of tax provision of \$2,376   Cos not pension curtailment net of tax provision of \$2,376   Cos not pension curtailment net of tax provision of \$2,376   Cos not pension curtailment net of tax provision of \$2,376   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,376   Cos not pension curtailment net of tax provision of \$2,376   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net of tax provision of \$2,506   Cos not pension curtailment net net net net net net net net net	-											466				466	
Cain on pension curtailment net of tax	Loss on unfunded pension															(2.670)	
Total comprehensive income	Gain on pension curtailment net of tax																
Share-based compensation   Share-based compens												3,899					
197	-						3,080	(189)									
Sau name of 20,365 common shares								( /									
Restricted shares awards of 74,276   149   (149)   (149)   (2,710)   2,710   (5,317)   (5,317)   (6,321)   (6,321)   (6,321)   (6,321)   (6,322)   (6,322)   (6,322)   (6,322)   (7,340)   (6,324)   (6,324)   (6,324)   (6,324)   (8,457)	Purchase of 50,334 common shares	(101)						(2,689)								(2,790)	
Common shares issued to rabbi trust of 74,996         (2,710)         2,710         (5,317)         0         0         0         0         1,5317         0         1,5317         0         2,317         0         2,317         0         2,317         0         241,069           Net income         20,587         20,587         20,587         20,587         68,457         20,587         Recognized net actuarial loss net of tax provision of \$187         306 <td co<="" td=""><td>Issuance of 20,365 common shares</td><td>41</td><td></td><td></td><td></td><td></td><td>509</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>550</td></td>	<td>Issuance of 20,365 common shares</td> <td>41</td> <td></td> <td></td> <td></td> <td></td> <td>509</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>550</td>	Issuance of 20,365 common shares	41					509									550
Cash dividends declared - \$1.00 per share	Restricted shares awards of 74,276	149					(149)									0	
Net income   20,587				(2,710)		2,710											
Net income   20,587   20,587   C8,457   Recognized net actuarial loss net of tax provision of \$187   306																	
Foreign currency translation adjustment (8,457)   Recognized net actuarial loss net	Balance at December 31, 2012	10,756		(6,522)		6,522	16,355	227,622		(7,340)		(6,324)		0	_	241,069	
Recognized net actuarial loss net           of tax provision of \$187         306         306           Gain on unfunded pension         306         4,113         4,113           Obligations net of tax provision of \$2,506         4,113         4,113         4,113           Total comprehensive income         16,549         16,549           Share-based compensation         3,057         (100)         2,957           Excess tax benefits from share based awards         357         (6,731)         (6,911)           Issuance of \$8,807 common shares         (180)         (6,731)         (6,911)           Issuance of 34,755 common shares         69         1,450         1,519           Restricted shares awards of 68,369         137         (137)         0           Common shares issued to rabbi trust of 69,120         (2,784)         2,784         0           Cash dividends declared - \$.60 per share         (3,210)         (3,210)	Net income							20,587								20,587	
of tax provision of \$187         306         306           Cain on unfunded pension obligations net of tax provision of \$2,506         4,113         4,113         4,113         4,113         4,113         4,113         4,113         4,113         4,113         4,113         4,113         4,113         4,113         4,145         2,957           Excess tax benefits from share based awards         3,577         6,6731         6,731 <th col<="" td=""><td>Foreign currency translation adjustment</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>(8,457)</td><td></td><td></td><td></td><td></td><td></td><td>(8,457)</td></th>	<td>Foreign currency translation adjustment</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>(8,457)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>(8,457)</td>	Foreign currency translation adjustment									(8,457)						(8,457)
obligations net of taxprovision of \$2,506         4,113         4,113           Total comprehensive income         16,549           Share-based compensation         3,057         (100)         2,957           Excess tax benefits from share based awards         357         (6,731)         (6,911)           Issuance of 34,575 common shares         69         1,450         3,57           Restricted shares awards of 68,369         137         (137)         0           Common shares issued to rabbi trust of 69,120         (2,784)         2,784         0           Cash dividends declared - \$.60 per share         (3,210)         (3,210)												306				306	
Total comprehensive income   16,549	Gain on unfunded pension																
Share-based compensation         3,057         (100)         2,957           Excess tax benefits from share based awards         357         (6,731)         357           Purchase of 89,807 common shares         (180)         (6,731)         (6,911)           Issuance of 34,575 common shares         69         1,450         1,519           Restricted shares awards of 68,369         137         (137)         0           Common shares issued to rabbi trust of 69,120         (2,784)         2,784         0           Cash dividends declared - \$.60 per share         (3,210)         (3,210)												4,113					
Excess tax benefits from share based awards         357         357           Purchase of 89,807 common shares         (180)         (6,731)         (6,911)           Issuance of 34,575 common shares         69         1,450         1,519           Restricted shares awards of 68,369         137         (137)         0           Common shares issued to rabbi trust of 69,120         (2,784)         2,784         0           Cash dividends declared - \$.60 per share         (3,210)         (3,210)	-						2.057	(100)									
Purchase of 89,807 common shares         (180)         (6,731)         (6,911)           Issuance of 34,575 common shares         69         1,450         1,519           Restricted shares awards of 68,369         137         (137)         0           Common shares issued to rabbi trust of 69,120         (2,784)         2,784         0           Cash dividends declared - \$.60 per share         (3,210)         (3,210)	*							(100)									
Issuance of 34,575 common shares     69     1,450     1,519       Restricted shares awards of 68,369     137     (137)     0       Common shares issued to rabbi trust of 69,120     (2,784)     2,784     0       Cash dividends declared - \$.60 per share     (3,210)     (3,210)		(180)					337	(6.731)									
Restricted shares awards of 68,369       137       (137)       0         Common shares issued to rabbi trust of 69,120       (2,784)       2,784       0         Cash dividends declared - \$.60 per share       (3,210)       (3,210)							1 450	(0,731)									
Common shares issued to rabbi trust of 69,120         (2,784)         2,784         0           Cash dividends declared - \$.60 per share         (3,210)         (3,210)																	
Cash dividends declared - \$.60 per share         (3,210)           (3,210)		10,		(2,784)		2,784	(137)										
				/		×		(3,210)									
	Balance at December 31, 2013	\$ 10,782	\$	(9,306)	\$	9,306	\$ 21,082		\$ (	15,797)	\$	(1,905)	\$	0	\$	252,330	

 $See\ notes\ to\ consolidated\ financial\ statements.$ 

## PREFORMED LINE PRODUCTS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Tables in thousands of dollars, except share and per share data, unless specifically noted)

#### Note A - Significant Accounting Policies

## Nature of Operations

Preformed Line Products Company and subsidiaries (the "Company") is a designer and manufacturer of products and systems employed in the construction and maintenance of overhead and underground networks for the energy, telecommunication, cable operators, data communication and other similar industries. The Company's primary products support, protect, connect, terminate and secure cables and wires. The Company also provides solar hardware systems and mounting hardware for a variety of solar power applications. The Company's customers include public and private energy utilities and communication companies, cable operators, governmental agencies, contractors and subcontractors, distributors and value-added resellers. The Company serves its worldwide markets through strategically located domestic and international manufacturing facilities.

## Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its wholly-owned and majority-owned subsidiaries for which it has a controlling interest. All intercompany accounts and transactions have been eliminated upon consolidation.

## Noncontrolling Interests

During 2011, the Company acquired the remaining 50% of BlueSky joint venture from BlueSky Energy Pty Ltd.

## Investments in Foreign Joint Ventures

Investments in joint ventures, where the Company owns between 20% and 50%, or where the Company does not have control but has the ability to exercise significant influence over operations or financial policies, are accounted for by the equity method. As of December 31, 2013, the Company owned 25.93% in Proxisafe Ltd., located in Calgary, Alberta. The Company accounts for its joint venture interest in Proxisafe accounts using the equity method.

## Cash and Cash Equivalents

Cash equivalents are stated at fair value and consist of highly liquid investments with original maturities of three months or less at the time of acquisition.

#### Receivable Allowances

The Company maintains an allowance for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. The allowances for uncollectible accounts receivable is based upon the number of days the accounts are past due, the current business environment and specific information such as bankruptcy or liquidity issues of customers. The Company also maintains an allowance for future sales credits related to sales recorded during the year. The estimated allowance is based on historical sales credits issued in the subsequent year related to the prior year and any significant preapproved open return good authorizations as of the balance sheet date.

### Inventories

The Company uses the last-in, first-out (LIFO) method of determining cost for the majority of its material portion of inventories in PLP-USA. All other inventories are determined by the first-in, first-out (FIFO) or average

cost methods. Inventories are carried at the lower of cost or market. Reserves are maintained for estimated obsolescence or excess inventory based on past usage, and future demand.

## Fair Value of Financial Instruments

Financial Accounting Standards Board's (FASB) Accounting Standards Codification (ASC) 825, Disclosures about Fair Value of Financial Instruments, requires disclosures of the fair value of financial instruments. The carrying value of the Company's current financial instruments, which include cash and cash equivalents, accounts receivable, accounts payable and short-term debt, approximates its fair value because of the short-term maturity of these instruments. At December 31, 2013, the fair value of the Company's long-term debt was estimated using discounted cash flow analysis, based on the Company's current incremental borrowing rates for similar types of borrowing arrangements, which is considered to be a level two input. Based on the analysis performed, the carrying value of the Company's long-term debt approximates fair value at December 31, 2013.

## Property, Plant and Equipment and Depreciation

Property, plant, and equipment is recorded at cost. Depreciation is computed using the straight line method over the estimated useful lives. The estimated useful lives used, when purchased new, are: land improvements, ten years; buildings, forty years; building improvements, five to forty years; and machinery and equipment, three to ten years. Appropriate reductions in estimated useful lives are made for property, plant and equipment purchased in connection with an acquisition of a business or in a used condition when purchased.

## Long-Lived Assets

The Company records impairment losses on long-lived assets used in operations when events and circumstances indicate that the carrying value of the assets might be impaired and the discounted future cash flows estimated to be generated by such assets are less than the carrying value. The Company's cash flows are based on historical results adjusted to reflect the Company's best estimate of future market and operating conditions. The net carrying value of assets not recoverable is then reduced to fair value. The estimates of fair value represent the Company's best estimate based on industry trends and reference to market rates and transactions. The Company did not record any impairments to long-lived assets during the years ended December 31, 2013 and 2012.

## Goodwill and Other Intangibles

Goodwill and other intangible assets generally result from business acquisitions. Goodwill and intangible assets with indefinite lives are not subject to amortization, but are subject to annual impairment testing. Intangible assets with definite lives, consisting primarily of purchased customer relationships, patents, technology, customer backlogs, trademarks and land use rights, are generally amortized over periods from less than one year to twenty years. The Company's intangible assets with finite lives are generally amortized using a projected cash flow basis method over their useful lives unless another method was demonstrated to be more appropriate. Customer relationships and trademark intangibles acquired in 2009 and on January 31, 2012 are amortized using a projected cash flow basis method over the period in which the economic benefits of the intangibles are consumed. Customer relationships, technology and trademarks acquired in July 2010 are being amortized using the straight-line method over their useful lives. This straight-line method was more appropriate because it better reflected the pattern in which the economic benefits of the intangible asset are consumed or otherwise expire compared to using a projected cash flow basis method. An evaluation of the remaining useful life of intangible assets with a determinable life is performed on a periodic basis and when events and circumstances warrant an evaluation. The Company assesses intangible assets with a determinable life for impairment consistent with its policy for assessing other long-lived assets. Goodwill and intangible assets are also reviewed for impairment annually or more frequently when changes in circumstances indicate the carrying amount may be impaired, or in the case of finite lived intangible assets, when the carrying amount may not be recoverable. Events or circumstances that would result in an impairment review primarily include operations reporting losses or a significant change in the use of an asset. Impairment charges are recognized pursuant to FASB ASC 350-20, Goodwill.

The Company performs the annual impairment test for goodwill utilizing a combination of discounted cash flow methodology, market comparable, and an overall market capitalization reasonableness test in computing fair

value by reporting unit. The Company then compares the fair value of the reporting unit with its carrying value to assess if goodwill has been impaired. Based on the assumptions as to growth, discount rates and the weighting used for each respective valuation methodology, results of the valuations could be significantly changed. However, the Company believes that the methodologies and weightings used are reasonable and result in appropriate fair values of the reporting units.

During the quarter ended December 31, 2012, the Company voluntarily changed the date of its annual goodwill and other indefinite-lived intangible asset impairment test from the first day of the first quarter (January 1) to the first day of the fourth quarter (October 1). The Company determined that this change is preferable under the circumstances as it (1) better aligns with the Company's annual business planning and budgeting process and (2) provides the Company with additional time to prepare and complete the impairment test, including measurement of any indicated impairment, as necessary, prior to issuance of the year-end financial statements. This voluntary change in accounting principle was not made to delay, accelerate or avoid an impairment charge. This change is not applied retrospectively as it is impracticable to do so because retrospective application would require the application of significant estimates and assumptions with the use of hindsight. Accordingly, the change was applied prospectively.

The Company performed its annual impairment test for goodwill as of October 1, 2013. The Company recorded impairment for goodwill during the year end December 31, 2013 of \$.9 million. The Company did not have any impairment for goodwill or other intangibles for the year ended December 31, 2012. See Note J for additional information.

## Revenue Recognition

Sales are recognized when products are shipped and the title and risk of loss has passed to unaffiliated customers or when they are delivered based on the terms of the sale, there is persuasive evidence of an agreement, the price is fixed or determinable and collectibility is reasonably assured. Revenue related to shipping and handling costs billed to customers is included in net sales and the related shipping and handling costs are included in cost of products sold.

## Research and Development

Research and development costs for new products are expensed as incurred and totaled \$2.3 million in 2013, \$2.1 million in 2012 and \$2.4 million in 2011.

#### Income Taxes

Income taxes are computed in accordance with the provisions of ASC 740, Income Taxes. In the Consolidated Financial Statements, the benefits of a consolidated return have been reflected where such returns have or could be filed based on the entities and jurisdictions included in the financial statements. Deferred tax liabilities and assets are recognized for the expected future tax consequences of events that have been reflected on the Consolidated Financial Statements. Deferred tax liabilities and assets are determined based on the differences between the book and tax bases of particular assets and liabilities and operating loss carryforwards using tax rates in effect for the years in which the differences are expected to reverse.

Net deferred tax assets are recognized to the extent that we believe these assets are more likely than not to be realized. In making such a determination, we consider all available positive and negative evidence, including future reversals of existing taxable temporary differences, projected future taxable income, tax-planning strategies and results of recent operations. If we determine that we would be able to realize our deferred tax assets in the future in excess of their net recorded amount, we would make an adjustment to the deferred tax asset valuation allowance, which would reduce the provision for income taxes.

Uncertain tax positions are recorded in accordance with ASC 740 on the basis of a two-step process whereby (1) we determine whether it is more likely than not that the tax positions will be sustained on the basis of the technical merits of the position and (2) for those tax positions that meet the more-likely-than-not recognition threshold, we recognize the largest amount of tax benefit that is more than 50 percent likely to be realized upon ultimate settlement with the related tax authority.

## Advertising

Advertising costs are expensed as incurred and totaled \$2 million in 2013, \$1.8 million in 2012 and \$1.8 million in 2011.

## Foreign Currency Translation

Asset and liability accounts are translated into U.S. dollars using exchange rates in effect at the date of the Consolidated Balance Sheet. The translation adjustments are recorded in Accumulated other comprehensive income (loss). Revenues and expenses are translated at weighted average exchange rates in effect during the period. Transaction gains and losses arising from exchange rate changes on transactions denominated in a currency other than the functional currency are included in income and expense as incurred. Aggregate transaction gains and losses for the periods ended December 31, 2013, 2012 and 2011 were \$3.7 million loss, a less than \$.1 million loss and a \$1.2 million loss, respectively. Upon sale or substantially complete liquidation of an investment in a foreign entity, the cumulative translation adjustment for that entity is reclassified from Accumulated other comprehensive income (loss) to earnings.

## Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the U.S. requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

#### **Business Combinations**

The Company accounts for acquisitions in accordance with ASC 805.

#### Derivative Financial Instruments

The Company does not hold derivatives for trading purposes.

## Reclassifications

Certain prior year amounts have been reclassified to conform to current year presentation.

#### Recently Adopted Accounting Pronouncements

In February 2013, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2013-02, Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income. ASU 2013-02 requires an entity to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same period. For other amounts, an entity is required to cross-reference to other disclosures required under U.S. GAAP that provide additional detail about those amounts. The amendments are effective prospectively for reporting periods beginning after December 15, 2012. The Company adopted this guidance in the first quarter of 2013. As these amendments relate to presentation only, the provisions of ASU 2012-04 did not have an effect on the Company's results of operations, financial condition, and cash flows.

In July 2013, the FASB issued ASU 2013-11, Presentation of Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists, an amendment to FASB ASC Topic 740, Income Taxes (ASC 740). This update clarifies that an unrecognized tax benefit, or a portion of an unrecognized tax benefit, should be presented in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward if such settlement is required or

expected in the event the uncertain tax position is disallowed. In situations where a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date under the tax law of the applicable jurisdiction or the tax law of the jurisdiction does not require, and the entity does not intend to use, the deferred tax asset for such purpose, the unrecognized tax benefit should be presented in the financial statements as a liability and should not be combined with deferred tax assets. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. Retrospective application was permitted. The adoption of ASU 2013-11 did not have an impact on the Company's financial position, results of operations, cash flows or disclosures.

## New Accounting Standards To Be Adopted

In March 2013, the FASB issued ASU No. 2013-05, "Foreign Currency Matters (Topic 830): Parent's Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity." ASU 2013-05 clarifies the applicable guidance for the release of the cumulative translation adjustment under current U.S. GAAP by emphasizing that the accounting for the release of the cumulative translation adjustment into net income for sales or transfers of a controlling financial interest within a foreign Entity is the same irrespective of whether the sale or transfer is of a subsidiary or a group of assets that is a nonprofit activity or business. When a reporting entity ceases to have a controlling financial interest in a subsidiary or group of assets that is a nonprofit activity or a business within a foreign entity, the parent is required to apply the guidance in Subtopic 830-30 to release any related cumulative translation adjustment into net income. The amendments are effective prospectively for fiscal years (and interim reporting periods within those years) beginning after December 15, 2013. The Company is currently evaluating the impact of the adoption of ASU 2013-05 on the Company's financial statements.

#### **Note B - Other Financial Statement Information**

Inventories – net

	Decemb	December 31			
	2013	2012			
Finished products	\$ 37,301	\$ 41,474			
Work-in-process	7,779	7,940			
Raw materials	40,251	46,133			
	85,331	95,547			
Excess of current cost over LIFO cost	(4,146)	(4,674)			
Noncurrent portion of inventory	(7,350)	(3,957)			
	\$ 73,835	\$ 86,916			

Costs for inventories of certain material are determined using the LIFO method and totaled approximately \$25.1 million and \$30.2 million at December 31, 2013 and 2012, respectively.

## Property and equipment - net

Major classes of property, plant and equipment are as follows:

	December 31			
	2013	2012		
Land and improvements	\$ 12,141	\$ 13,190		
Buildings and improvements	69,963	59,505		
Machinery and equipment	141,940	138,533		
Construction in progress	7,185	7,242		
	231,229	218,470		
Less accumulated depreciation	130,768	125,144		
	\$ 100,461	\$ 93,326		

Depreciation of property and equipment was \$10.6 million in 2013, \$10 million in 2012 and \$9.3 million in 2011. Machinery and equipment includes \$.4 million of capital leases at December 31, 2013 and 2012, respectively.

## Legal proceedings

From time to time, the Company may be subject to litigation incidental to its business. The Company is not a party to any pending legal proceedings that the Company believes would, individually or in the aggregate, have a material adverse effect on its financial condition, results of operations or cash flows.

#### **Note C - Pension Plans**

PLP-USA hourly employees of the Company who meet specific requirements as to age and length and date of service are covered by a defined benefit pension plan ("Plan"). On December 12, 2012, the Company approved a freeze on further benefit accruals under the PLP-USA hourly employee pension plan and notified the participants of the freeze on December 19, 2012. Beginning February 1, 2013, participants ceased earning additional benefits under the Plan and no new participants entered the plan. The Plan freeze required an evaluation of the Plans' assets and obligations as of December 31, 2012, which resulted in a non-cash curtailment gain of \$6.3 million, which was recognized in Other comprehensive income (loss) during the fourth quarter 2012. The measurement of the Plans' assets and obligations also resulted in a reduction in the Company's pension liability of \$6.3 million. The evaluation did not have an effect on net periodic pension expense for the year ended December 31, 2012. The Company uses a December 31 measurement date for its Plan.

Net periodic pension cost for the Plan consists of the following components for the years ended December 31:

	2013			2012	2011	
Service cost	\$	222	\$	1,300	\$	1,003
Interest cost		1,251	•	1,411	·	1,373
Expected return on plan assets		(1,436)		(1,186)		(1,089)
Recognized net actuarial loss		493		750		412
Net periodic pension cost	\$	530	\$	2,275	\$	1,699

The following tables set forth benefit obligations, plan assets and the accrued benefit cost of the Plan at December 31:

	2013		 2012
Projected benefit obligation at beginning of the year	\$	31,590	\$ 30,863
Service cost		222	1,300
Interest cost		1,251	1,411
Actuarial (gain) loss		(4,901)	4,859
Gain on curtailment		0	(6,275)
Benefits paid		(637)	 (568)
Projected benefit obligation at end of year	\$	27,525	\$ 31,590
Fair value of plan assets at beginning of the year	\$	18,406	\$ 15,077
Actual return on plan assets		3,154	1,748
Employer contributions		1,576	2,149
Benefits paid		(637)	 (568)
Fair value of plan assets at end of the year	\$	22,499	\$ 18,406
Unfunded pension obligation	\$	5,026	\$ 13,184

In accordance with ASC 715-20, the Company recognizes the underfunded status of the Plan as a liability. The amount recognized in Accumulated other comprehensive loss related to the Plan at December 31 is comprised of the following:

	2013			2012
Balance at January 1	\$	(6,305)	\$	(8,000)
Reclassification adjustments:				
Pretax amortized net actuarial loss		493		750
Tax provision		(187)		(284)
		306		466
Adjustment to recognize gain (loss)				
on unfunded pension obligations:				
Pretax gain (loss)		6,619		(4,297)
Tax (benefit) provision		(2,506)		1,627
		4,113		(2,670)
Adjustment to recognize the gain				
on curtailment of the pension plan:				
Pretax curtailment gain		0		6,275
Tax provision		0		(2,376)
		0		3,899
Balance at December 31	\$	(1,886)	\$	(6,305)

The estimated net loss for the Plan that will be amortized from Accumulated other comprehensive income into periodic benefit cost for 2014 is \$12 thousand. There is no prior service cost to be amortized in the future.

The Plan had accumulated benefit obligations in excess of Plan assets as follows:

	 2013	2012		
Accumulated benefit obligation	\$ 27,525	\$	31,590	
Fair market value of assets	22,499		18,406	

Weighted-average assumptions used to determine benefit obligations at December 31 are as follows:

	2013	2012
Discount rate	5.00%	4.00%
Rate of compensation increase	n/a	n/a

Weighted-average assumptions used to determine net periodic benefit cost for the years ended December 31 are as follows:

	2013	2012	2011
Discount rate	4.00%	4.50%	5.60%
Rate of compensation increase	n/a	2.50	3.50
Expected long-term return on plan as sets	8.00	8.00	8.00

The net periodic pension cost for 2013 was based on a long-term asset rate of return of 8.0%. This rate is based upon management's estimate of future long-term rates of return on similar assets and is consistent with historical returns on such assets. Using the Plan's current mix of assets and based on the average historical returns and expected future returns for such mix, an expected long-term rate-of-return of 8.0% is justified.

At December 31, 2013, the fair value of the Company's pension plan assets included inputs in Level 1: Quoted market prices in active markets for identical assets or liabilities and Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data. The fair value of the Company's pension plan assets as of December 31, 2013 and 2012, by category, are as follows:

	At December 31, 2013											
			Quote	ed Prices in								
			Activ	e Markets	Sign	nificant	Significant					
	Total Assets at		for Identical		Total Assets at for Identical		Observable		Observable		Unobs	ervable
	Fai	r Value	Assets (Level 1)		Inputs (Level 2)		2) Inputs (Le					
Asset Category						<u> </u>						
Cash	\$	1,127	\$	1,127	\$	0	\$	0				
Equity Securities		7,455		7,455		0		0				
U.S. Treasury Bonds		4,161		4,161		0		0				
Mutual Funds - Equity		6,776		6,776		0		0				
Corporate Bonds		2,950		0		2,950		0				
Mortgage-Backed Securities		30		0		30		0				
Total	\$	22,499	\$	19,519	\$	2,980	\$	0				

	At December 31, 2012									
	Total Assets at Fair Value		Activ for l	d Prices in e Markets Identical s (Level 1)	Significant Observable Inputs (Level 2)		Unobs	ificant ervable (Level 3)		
Asset Category										
Cash	\$	464	\$	464	\$	0	\$	0		
Equity Securities		6,121		6,121		0		0		
U.S. Treasury Bonds		4,205		4,205		0		0		
Mutual Funds - Equity		4,944		4,944		0		0		
Corporate Bonds		2,640		0		2,640		0		
Mortgage-Backed Securities		32		0		32		0		
Total	\$	18,406	\$	15,734	\$	2,672	\$	0		

The Company's pension plan weighted-average asset allocations at December 31, 2013 and 2012, by asset category, are as follows:

	Plan assets					
	at De	cember	: 31	_		
	2013		2012	_		
Asset category						
Equity securities	63	%	60	%		
Debt securities	32		37			
Cash and equivalents	5		3	_		
	100	%	100	<u></u> %		

Management seeks to maximize the long-term total return of financial assets consistent with the fiduciary standards of ERISA. The ability to achieve these returns is dependent upon the need to accept moderate risk to achieve long-term capital appreciation.

In recognition of the expected returns and volatility from financial assets, retirement plan assets are invested in the following ranges with the target allocation noted:

	<u>Range</u>	<u>Target</u>
Equities	30-80%	60%
Fixed Income	20-70%	40%

Cash Equivalents 0-10%

Investment in these markets is projected to provide performance consistent with expected long-term returns with appropriate diversification.

The Company's policy is to fund amounts deductible for federal income tax purposes. The Company expects to contribute \$.7 million to the Plan in 2014.

The benefits expected to be paid out of the Plan assets in each of the next five years and the aggregate benefits expected to be paid for the subsequent five years are as follows:

Year	Pension Benefits
2014	\$715,302
2015	776,134
2016	852,886
2017	926,748
2018	1,005,382
2019-2023	6,482,705

The Company also provides retirement benefits through various defined contribution plans including PLP-USA's Profit Sharing Plan. Expense for these defined contribution plans was \$5.6 million in 2013, \$5.7 million in 2012 and \$4.8 million in 2011.

Further, the Company also provides retirement benefits through the Supplemental Profit Sharing Plan. To the extent an employee's award under PLP-USA's Profit Sharing Plan exceeds the maximum allowable contribution permitted under existing tax laws, the excess is accrued for (but not funded) under a non-qualified Supplemental Profit Sharing Plan. The return under this Supplemental Profit Sharing Plan is calculated at a weighted average of the one year Treasury Bill rate plus 1%. At December 31, 2013 and 2012, the interest rate for the Supplemental Profit Sharing Plan was 1.15% and 1.12%, respectively. Expense for the Supplemental Profit Sharing Plan was \$.3 million for 2013, \$.4 million for 2012 and \$.3 million and 2011. The Supplemental Profit Sharing Plan unfunded status as of December 31, 2013 and 2012 was \$3 million and \$2.6 million and is included in Other noncurrent liabilities.

## Note D – Accumulated Other Comprehensive Income ("AOCI")

The following tables set forth the total changes in AOCI by component, net of tax:

	Year ended December 31						
	Defin	ed benefit	Currency				
	pens	sion plan	Translation				
	ac	etivity	Adjustment		Total		
Balance at January 1, 2013	\$	(6,324)	\$	(7,340)	\$ (13,664)		
Other comprehensive income before reclassifications:							
Loss on foreign currency translation adjustment		0		(8,457)	(8,457)		
Gain on unfunded pension obligations		4,113		0	4,113		
Amounts reclassified from AOCI:							
Amortization of defined benefit pension actuarial loss (a)		306		0	306		
Net current period other comprehensive income (loss)		4,419		(8,457)	(4,038)		
Balance at December 31, 2013	\$	(1,905)	\$	(15,797)	\$ (17,702)		

(a) This AOCI component is included in the computation of net periodic pension costs as noted in Note C – Pension Plans.

## **Note E - Debt and Credit Arrangements**

	December 31		
	2013	2012	
Short-term debt			
Secured notes			
Brazilian Real denominated (R\$3,808k) at 3.25% to 3.6% due 2014	\$ 1,105	\$ 0	
New Zealand Dollar (NZ\$264k) at 1.70% to 5.56%	0	217	
Current portion of long-term debt	195	251	
Total short-term debt	1,300	468	
Long-term debt			
USD denominated at 1.29%, due 2017	12,604	9,236	
Australian dollar denominated term loans (A\$1,065),			
at 6.0% (5.83% in 2012), due 2018, secured	570	70	
by land and building			
Brazilian Real denominated term loan (R\$918k) at 4.5% to 8.12% due 2014			
secured by capital equipment	75	267	
Total long-term debt	13,249	9,573	
Less current portion	(195)	(251)	
Total long-term debt, less current portion	13,054	9,322	
Total debt	\$ 14,354	\$ 9,790	

The PLP-USA line of credit makes \$50 million available to the Company at an interest rate of LIBOR plus 1.125% with a term expiring January 2017. At December 31, 2013, the interest rate on the line of credit agreement was 1.29%. There was \$12.6 million outstanding at December 31, 2013 under the line of credit. On January 23, 2014, we extended the term to January 2017. The line of credit agreement contains, among other provisions, requirements for maintaining levels of working capital, net worth and profitability. At December 31, 2013, the Company was in compliance with these covenants.

Aggregate maturities of long-term debt during the next five years are as follows: \$.2 million for 2014, \$.1 million for 2015, \$.1 million for 2016, \$12.7 million for 2017, and \$.1 million thereafter.

Interest paid was \$.4 million in 2013, \$.9 million in 2012 and \$.8 million in 2011.

## Guarantees and Letters of Credit

The Company has provided financial guarantees for uncompleted work and financial commitments. The terms of these guarantees vary with end dates ranging from the current year through the completion of such transactions. The guarantees would typically be triggered in the event of nonperformance. As of December 31, 2013, the Company had total outstanding guarantees of \$2 million. Additionally, certain domestic and foreign customers require the Company to issue letters of credit or performance bonds as a condition of placing an order. As of December 31, 2013, the Company had total outstanding letters of credit of \$4.7 million.

## Note F - Leases

The Company has commitments under operating leases primarily for office and manufacturing space, transportation equipment, office equipment and computer equipment. Rental expense was \$3.8 million in 2013, \$3.7 million in 2012 and \$3.9 million in 2011. Future minimum rental commitments having non-cancelable terms exceeding one year are \$2.6 million in 2014, \$1.8 million in 2015, \$1.5 million in 2016, \$1.2 million in 2017, \$1.2 million in 2018, and an aggregate \$9.9 million thereafter. One such lease is for the Company's aircraft with a lease commitment through December 2014. Under the terms of the lease, the Company maintains the risk to make up a deficiency from market value attributable to damage, extraordinary wear and tear, excess air hours or exceeding maintenance overhaul schedules required by the Federal Aviation Administration. At the present time, the Company does not believe it has incurred any obligation for any contingent rent under the lease.

The Company has commitments under capital leases for equipment and vehicles. Amounts recognized as capital lease obligations are reported in Accrued expense and other liabilities and Other noncurrent liabilities in the Consolidated Balance Sheets. Future minimum rental commitments for capital leases are approximately \$.1 million in 2014, \$.1 million in 2015 and less than \$.1 million in 2016, 2017 and 2018. The imputed interest for the capital leases is less than \$.1 million. Leased property and equipment under capital leases are amortized using the straightline method over the term of the lease. Routine maintenance, repairs and replacements are expensed as incurred.

## **Note G - Income Taxes**

Income before income taxes was derived from the following sources:

	2013		2012		2011	
United States	\$	16,388	\$	21,754	\$	18,842
Foreign		15,406		23,073		27,152
	\$	31,794	\$	44,827	\$	45,994

The components of income taxes for the years ended December 31 are as follows:

	2013	2012	2011
Current			
Federal	\$ 6,308	\$ 9,663	\$ 5,679
Foreign	5,018	7,885	8,896
State and local	986	920	1,123
	12,312	18,468	15,698
Deferred			
Federal	(1,081)	(1,443)	726
Foreign	157	(1,310)	(1,199)
State and local	(181)	(174)	(215)
	(1,105)	(2,927)	(688)
Income taxes	\$ 11,207	\$ 15,541	\$ 15,010

The differences between the provision for income taxes at the U.S. federal statutory rate and the tax shown in the Statements of Consolidated Income for the years ended December 31 are summarized as follows:

<u>2013</u> 35%		2012 35%		2011 35%	
\$	11,128	\$	15,689	\$	16,098
	583		485		590
	124		332		14
	(372)		(669)		(401)
	658		1,498		261
	(1,467)		(1,175)		(1,510)
	(770)		310		21
	1,091		(337)		19
	(453)		(85)		(265)
	685		(507)		183
\$	11,207	\$	15,541	\$	15,010
	\$	35%  \$ 11,128     583     124     (372)     658     (1,467)     (770)     1,091     (453)	35%  \$ 11,128	35%     35%       \$ 11,128     \$ 15,689       583     485       124     332       (372)     (669)       658     1,498       (1,467)     (1,175)       (770)     310       1,091     (337)       (453)     (85)       685     (507)	35%     35%       \$ 11,128     \$ 15,689     \$ 583       \$ 124     332       \$ (372)     (669)       \$ 658     1,498       \$ (1,467)     (1,175)       \$ (770)     310       \$ 1,091     (337)       \$ (453)     (85)       \$ 685     (507)

Deferred tax assets and liabilities are recognized for the expected future tax consequences of temporary differences between the tax basis of assets and liabilities and their carrying value for financial statement purposes. The tax effects of temporary differences that give rise to the Company's deferred tax assets and liabilities at December 31 are as follows:

	2013	2012		
Deferred tax as sets:				
Accrued compensation and benefits	\$ 1,463	\$ 1,808		
Inventory valuation reserves	2,581	2,771		
Benefit plan reserves	7,773	9,468		
Capital tax loss carry forwards	0	2,034		
Net operating loss carryforwards	1,244	788		
Other accrued expenses	2,926	2,480		
Unrealized foreign exchange	743	58		
Gross deferred tax assets	16,730	19,407		
Valuation allowance	(1,420)	(2,329)		
Net deferred tax assets	15,310	17,078		
Deferred tax liabilities: Depreciation and other basis differences Intangibles Other Deferred tax liabilities Net deferred tax assets	(5,533) (2,828) (132) (8,493) \$ 6,817	(5,276) (3,571) (90) (8,937) \$ 8,141		
	2013	2012		
Change in net deferred tax assets:				
Deferred income tax benefit	\$ 1,105	\$ 2,927		
Items of other comprehensive income (loss)	(2,692)	(1,033)		
Currency translation	263	(254)		
Deferred tax balances from business acquisition	0	(1,036)		
Total change in net deferred tax assets	\$ (1,324)	\$ 604		

Deferred taxes are recognized at currently enacted tax rates for temporary differences between the financial reporting and income tax bases of assets and liabilities and operating loss and tax credit carryforwards.

At December 31, 2013, the Company has \$1.2 million of foreign net operating loss carryfowards that will expire between the years 2014 and 2018.

The Company assesses the available positive and negative evidence to estimate if sufficient future taxable income will be generated to utilize the existing deferred tax assets by jurisdiction. Based on this evaluation, the Company has established a valuation allowance of \$1.4 million at December 31, 2013 in order to measure only the portion of the deferred tax asset that is more likely than not to be realized. Therefore, the Company recorded an allowance of \$1.2 million against the foreign net operating loss carryforwards and \$.2 million against other foreign deferred tax assets that may not be realized. The total decrease in valuation allowance during the year was \$.9 million, of which \$1.1 million impacts the tax provision and a \$2 million decrease is netted against the expiration and related reversal of a deferred tax asset related to an expiring U.S. capital loss carryforward.

The Company has not established a deferred tax liability associated with approximately \$129 million of its undistributed foreign earnings at December 31, 2013 as these earnings are considered to be permanently reinvested. These earnings would be taxable upon the sale or liquidation of these foreign subsidiaries, or upon the remittance of dividends. While the measurement of the unrecognized U.S. income taxes with respect to these earnings is not practicable, foreign tax credits would be available to offset some or all of such earnings that would be remitted as dividends.

Income taxes paid net of refunds were approximately \$19.9 million in 2013, \$16 million in 2012 and \$14 million in 2011.

The Company is subject to taxation in the U.S. and various state and foreign jurisdictions. As of December 31, 2013, with few exceptions, the Company is no longer subject to U.S. federal, state, local or foreign examinations by tax authorities for years before 2007.

The following is a tabular reconciliation of the total amounts of unrecognized tax benefits for the period ended December 31:

	2013		 2012	2011	
Balance at January 1	\$	1,361	\$ 1,015	\$	1,062
Additions for tax positions of prior years		0	511		0
Reductions for tax positions of prior years		(588)	0		(32)
Expiration of statutes of limitations		(165)	 (165)		(15)
Balance at December 31	\$	608	\$ 1,361	\$	1,015

Accrued interest and penalties are not included in the above unrecognized tax balances. The Company records accrued interest as well as penalties related to unrecognized tax benefits as part of the provision for income taxes. The Company recognized less than \$.1 million, net of the amount lapsed through expiring statutes, during each of the years ended December 31, 2013, 2012 and 2011. The Company had approximately \$.6 million, \$.6 million and \$.5 million for the payment of interest accrued at December 31, 2013, 2012 and 2011, respectively. The Company had approximately \$.3 million accrued for the payment of penalties at December 31, 2013, 2012 and 2011. If recognized, approximately \$0, \$.7 million, and \$.5 million of unrecognized tax benefits would affect the tax rate for the years ended December 31, 2013, 2012 and 2011 respectively. The Company does not anticipate any material changes to the amount of unrecognized tax benefits within the next twelve months.

## Note H - Share-Based Compensation

The 1999 Stock Option Plan

The 1999 Stock Option Plan (the Plan) permits the grant of 300,000 options to buy common shares of the Company to certain employees at not less than fair market value of the shares on the date of grant. At December 31, 2013 there were no shares remaining to be issued under the Plan. Options issued to date under the Plan vest 50% after one year following the date of the grant, 75% after two years, and 100% after three years and expire from five

to ten years from the date of grant. Shares issued as a result of stock option exercises will be funded with the issuance of new shares.

The Company has elected to use the simplified method of calculating the expected term of the stock options and historical volatility to compute fair value under the Black-Scholes option-pricing model. The risk-free rate for periods within the contractual life of the option is based on the U.S. zero coupon Treasury yield in effect at the time of grant. Forfeitures have been estimated to be zero.

There were no shares granted for the years ended December 31, 2013 and 2012.

Activity in the Company's 1999 Stock Option Plan for the year ended December 31, 2013 was as follows:

			Weighted	
		Weighted	Average	
		Average	Remaining	Aggregate
	Number of	Exercise Price	Contractual	Intrinsic
	Shares	per Share	Term (Years)	Value
Outstanding at January 1, 2013	32,150	\$40.93		
Exercised	(19,150)	\$41.59		
Outstanding (exercisable and vested)				
at December 31, 2013	13,000	\$39.95	3.6	\$432
Exercisable at December 31, 2013	13,000	\$39.95	3.6	\$432

There were 19,150 stock options exercised during the year ended December 31, 2013, 17,757 in 2012 and 22,025 during the year ended December 31, 2011. The total intrinsic value of stock options exercised during the years ended December 31, 2013, 2012 and 2011 was \$.6 million each year. Cash received for the exercise of stock options during 2013 and 2012 was \$.8 million and \$.4 million, respectively.

The Company recorded compensation expense related to the stock options currently vesting of \$0 for the year ended December 31, 2013, less than \$.1 million for the year ended December 31, 2012 and \$.1 million for the year ended December 31, 2011. All compensation cost has been recognized as of December 31, 2013.

The excess tax benefits from share based awards for the years ended December 31, 2013, 2012 and 2011 were \$.2 million, \$.1 million and \$.1 million respectively, as reported on the Consolidated Statements of Cash Flows in financing activities, and represents the reduction in income taxes otherwise payable during the period, attributable to the actual gross tax benefits in excess of the expected tax benefits for options exercised in the current period.

## Long Term Incentive Plan of 2008

Under the Preformed Line Products Company Long Term Incentive Plan of 2008 (the "LTIP"), certain employees, officers, and directors are eligible to receive awards of options and restricted shares. The purpose of this LTIP is to give the Company a competitive advantage in attracting, retaining and motivating officers, employees and directors and to provide an incentive to those individuals to increase shareholder value through long-term incentives directly linked to the Company's performance. The total number of Company common shares reserved for awards under the LTIP is 900,000. Of the 900,000 common shares, 800,000 common shares have been reserved for restricted share awards and 100,000 common shares have been reserved for share options. The LTIP expires on April 17, 2018.

## Restricted Share Awards

For all of the participants except the CEO, a portion of the restricted share award is subject to time-based cliff vesting and a portion is subject to vesting based upon the Company's performance over a three year period. All of the CEO's restricted shares are subject to vesting based upon the Company's performance over a three year period.

The restricted shares are offered at no cost to the employees; however, the participant must remain employed with the Company until the restrictions lapse. The fair value of restricted share awards is based on the market price of a common share on the grant date. The Company currently estimates that no awards will be forfeited. Dividends declared are accrued in cash dividends.

A summary of the restricted share awards for the year ended December 31, 2013 is as follows:

	Restricted Share Awards							
	Performance		Total	Wei	ghted-Average			
	and Service	Service	Restricted		Grant-Date			
	Required Required		Awards		Fair Value			
Nonvested as of January 1, 2013	103,221	11,363	114,584	\$	48.33			
Granted	47,832	5,614	53,446		70.27			
Vested	(61,594)	(6,775)	(68,369)		39.92			
Nonvested as of December 31, 2013	89,459	10,202	99,661	\$	65.86			

For time-based restricted shares, the Company recognizes stock-based compensation expense on a straight-line basis over the requisite service period of the award in General and administrative expense in the accompanying Statement of Consolidated Income. Compensation expense related to the time-based restricted shares for the years ended December 31, 2013, 2012 and 2011 was \$.3 million for each year. As of December 31, 2013, there was \$.4 million of total unrecognized compensation cost related to time-based restricted share awards that is expected to be recognized over the weighted-average remaining period of approximately 1.7 years.

For the performance-based awards, the number of restricted shares in which the participants will vest depends on the Company's level of performance measured by growth in pretax income and sales over a requisite performance period. Depending on the extent to which the performance criterions are probable of being satisfied under the LTIP, the participants are eligible to earn common shares over the vesting period. Performance-based compensation expense for the years ended December 31, 2013, 2012 and 2011 was \$2.7 million, \$2.5 million and \$2.4 million. As of December 31, 2013, the remaining performance-based restricted share awards compensation expense of \$3.3 million is expected to be recognized over a period of approximately 1.7 years.

The excess tax benefits from service and performance-based awards for the years ended December 31, 2013, 2012 and 2011 were \$.1 million each year, as reported on the Consolidated Statements of Cash Flows in financing activities, and represents the reduction in income taxes otherwise payable during the period, attributable to the actual gross tax benefits in excess of the expected tax benefits for restricted shares vested in the current period.

In the event of a Change in Control (as defined in the LTIP), vesting of the restricted shares will be accelerated and all restrictions will lapse. Unvested performance-based awards are based on a maximum potential payout. Actual shares awarded at the end of the performance period may be less than the maximum potential payout level depending on achievement of performance-based award objectives.

To satisfy the vesting of its restricted share awards, the Company has reserved new shares from its authorized but unissued shares. Any additional granted awards will also be issued from the Company's authorized but unissued shares. Under the LTIP, there are 429,873 common shares currently available for additional restricted share grants.

## **Deferred Compensation Plan**

The Company maintains a trust, commonly referred to as a rabbi trust, in connection with the Company's deferred compensation plan. This plan allows for two deferrals. First, Directors make elective deferrals of Director fees payable and held in the rabbi trust. The deferred compensation plan allows the Directors to elect to receive Director fees in shares of common stock of the Company at a later date instead of fees paid each quarter in cash. Second, this plan allows certain Company employees to defer LTIP restricted shares for future distribution in the form of common shares. Assets of the rabbi trust are consolidated, and the value of the Company's stock held in the rabbi trust is classified in Shareholders' equity and generally accounted for in a manner similar to treasury stock.

The Company recognizes the original amount of the deferred compensation (fair value of the deferred stock award at the date of grant) as the basis for recognition in common shares issued to the rabbi trust. Changes in the fair value of amounts owed to certain employees or Directors are not recognized as the Company's deferred compensation plan does not permit diversification and must be settled by the delivery of a fixed number of the Company's common shares. As of December 31, 2013, 253,156 LTIP shares have been deferred and are being held by the rabbi trust.

## **Share Option Awards**

The LTIP plan permits the grant of 100,000 options to buy common shares of the Company to certain employees at not less than fair market value of the shares on the date of grant. At December 31, 2013 there were 57,000 shares remaining available for issuance under the LTIP. Options issued to date under the Plan vest 50% after one year following the date of the grant, 75% after two years, and 100% after three years and expire from five to ten years from the date of grant. Shares issued as a result of stock option exercises will be funded with the issuance of new shares.

The Company has elected to use the simplified method of calculating the expected term of the stock options and historical volatility to compute fair value under the Black-Scholes option-pricing model. The risk-free rate for periods within the contractual life of the option is based on the U.S. zero coupon Treasury yield in effect at the time of grant. Forfeitures have been estimated to be zero.

There were 0, 8,000, and 14,500 options granted for the years ended December 31, 2013, 2012 and 2011. The fair values for the stock options granted in 2013, 2012 and 2011 were estimated at the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions:

	2012	2011
Risk-free interest rate	1.3%	1.4%
Dividend yield	1.9%	1.9%
Expected life (years)	6	6
Expected volatility	47.0%	47.1%

Activity in the Company's LTIP plan for the year ended December 31, 2013 was as follows:

	Number of Shares	Weighted Average Exercise Price per Share	Weighted Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value
Outstanding at January 1, 2013	33,750	\$50.21		
Exercised	(14,250)	\$45.11		
Forfeited	(2,500)	\$52.21		
Outstanding (vested and expected				
to vest) at December 31, 2013	17,000	\$54.20	8.1	\$322
Exercisable at December 31, 2013	10,625	\$53.49	7.9	\$209

The weighted-average grant-date fair value of options granted during 2012 and 2011 was \$21.76 and \$19.92, respectively. There were 14,250, 1,250 and 3,000 stock options exercised during the years ended December 31, 2013, 2012 and 2011. The total intrinsic value of stock options exercised during the years ended December 31, 2013 and 2012 was \$.4 million and less than \$.1 million. Cash received for the exercise of stock options during 2013 and 2012 was \$.6 million and \$.1 million, respectively.

For the years ended December 31, 2013, 2012 and 2011, the Company recorded compensation expense

related to the stock options currently vesting of \$.1 million, \$.3 million and \$.1 million. The total compensation cost related to nonvested awards not yet recognized at December 31, 2013 is expected to be a combined total of \$.1 million over a weighted-average period of approximately 1.2 years.

The excess tax benefits from share based awards for the years ended December 31, 2013, 2012 and 2011 was less than \$.1 million, \$0 and less than \$.1 million, respectively as reported on the Consolidated Statements of Cash Flows in financing activities, and represents the reduction in income taxes otherwise payable during the period, attributable to the actual gross tax benefits in excess of the expected tax benefits for options exercised in the current period.

## **Note I - Computation of Earnings Per Share**

Basic earnings per share were computed by dividing net income by the weighted-average number of shares of common stock outstanding for each respective period. Diluted earnings per share were calculated by dividing net income by the weighted-average of all potentially dilutive shares of common stock that were outstanding during the periods presented.

The calculation of basic and diluted earnings per share for the years ended December 31 was as follows:

		2013		2012		2011
Numerator	ф	20.507	ф	20.206	ф	20.004
Net income	<u> </u>	20,587	\$	29,286	\$	30,984
Denominator						
Determination of shares (in thousands)						
Weighted-average common shares outstanding		5,361		5,324		5,259
Dilutive effect - share-based awards		106		47		99
Diluted weighted-average common shares outstanding		5,467		5,371		5,358
Earnings per common share attributable to PLPC shareholders						
Basic	\$	3.84	\$	5.50	\$	5.89
Diluted	\$	3.77	\$	5.45	\$	5.78

For the year ended December 31, 2013, 2012 and 2011, 1,500, 17,750 and 4,500 stock options were excluded from the calculation of diluted earnings per share due to the average market price being lower than the exercise price plus any unearned compensation on unvested options, and as such they are anti-dilutive.

For the years ended December 31, 2013, 2012 and 2011, 0, 37,985 and 0 restricted shares were excluded from the calculation of diluted earnings per share due to the average market price being lower than the exercise price plus any unearned compensation on unvested options, and as such they are anti-dilutive.

Note J - Goodwill and Other Intangibles

The Company's finite and indefinite-lived intangible assets consist of the following:

	December 31, 2013			December 31, 2012				
	Gross	oss Carrying Accumulated		Gross Carrying		Accumulated		
	A	mount	Amortization		Amount		Amo	ortization
Finite-lived intangible assets								
Patents	\$	4,824	\$	(4,434)	\$	4,819	\$	(4,135)
Land use rights		1,380		(153)		1,322		(125)
Trademark		1,590		(680)		1,674		(529)
Customer backlog		578		(578)		578		(578)
Technology		2,751		(538)		2,924		(361)
Customer relationships		10,133		(3,086)		10,728		(2,279)
	\$	21,256	\$	(9,469)	\$	22,045	\$	(8,007)
Indefinite-lived intangible assets								
Goodwill	\$	13,873			\$	15,537		

The Company performs its annual impairment test for goodwill utilizing a combination of discounted cash flow methodology, market comparables and an overall market capitalization reasonableness test in computing fair value by reporting unit. The Company then compares the fair value of the reporting unit with its carrying value to assess if goodwill has been impaired. Based on the assumptions as to growth, discount rates and the weighting used for each respective valuation methodology, results of the valuations could be significantly different. The Company believes that the methodologies and weightings used are reasonable and result in appropriate fair values of the reporting units.

During the quarter ended December 31, 2012, the Company voluntarily changed the date of its annual goodwill and other indefinite-lived intangible asset impairment test from the first day of the first quarter (January 1) to the first day of the fourth quarter (October 1). The Company determined that this change is preferable under the circumstances as it (1) better aligns with the Company's annual business planning and budgeting process and (2) provides the Company with additional time to prepare and complete the impairment test, including measurement of any indicated impairment, as necessary, prior to issuance of the year-end financial statements. This voluntary change in accounting principle was not made to delay, accelerate or avoid an impairment charge. This change is not applied retrospectively as it is impracticable to do so because retrospective application would require the application of significant estimates and assumptions with the use of hindsight. Accordingly, the change was applied prospectively.

The Company performed its annual impairment tests for goodwill as of October 1, 2013. In the fourth quarter of 2013, the Company recorded two non-cash goodwill impairment charges within the Asia-Pacific reporting segment totaling \$.9 million. The goodwill impairment testing revealed that the carrying values of these two businesses exceeded their fair values. The goodwill impairment charges were due to a combination of factors including reported net losses in 2013, forecasted net losses in 2014, reduction in future discounted cash flow, higher market discount rates and changes in the utility and solar markets.

The changes in the carrying amount of goodwill by segment for the years ended December 31, 2013 and 2012, is as follows:

	The	Americas	E	MEA	Asi	a-Pacific	 Total
Balance at January 1, 2012	\$	3,078	\$	1,029	\$	8,092	\$ 12,199
Additions		0		853		2,111	2,964
Curency translation		0		(63)		437	374
Balance at December 31, 2012		3,078		1,819		10,640	15,537
Impairment		0		0		(862)	(862)
Curency translation		0		(65)		(737)	(802)
Balance at December 31, 2013	\$	3,078	\$	1,754	\$	9,041	\$ 13,873

The Company's only intangible asset with an indefinite life is goodwill. The Company's goodwill is not deductible for tax purposes. The increase in goodwill of \$3.3 million in 2012 is related to two immaterial acquisitions the Company made for a total purchase price of \$8.9 million and foreign currency translation. Of the \$1.7 million decrease in goodwill in 2013, \$.8 million is related to foreign currency translation and \$.9 million is due to goodwill impairment.

The aggregate amortization expense for other intangibles with finite lives, ranging from 4 to 82 years, for the years ended December 31, 2013, 2012 and 2011 was \$1.5 million, \$1.5 million and \$1.2 million. Amortization expense is estimated to be \$1.3 million for 2014, \$1.1 million for 2015, \$.9 million for 2016, \$.9 million for 2017 and \$.8 million annually for 2018. The weighted-average remaining amortization period is approximately 24 years. The weighted-average remaining amortization period by intangible asset class; patents, 1.7 years; land use rights, 63 years; trademark, 12.3 years; technology, 17 years and customer relationships, 14.1 years.

#### Note K – Fair Value of Financial Assets and Liabilities

The carrying value of the Company's current financial instruments, which include cash and cash equivalents, accounts receivable, accounts payable, notes payable and short-term debt, approximates its fair value because of the short-term maturity of these instruments. At December 31, 2013, the fair value of the Company's long-term debt was estimated using discounted cash flows analysis, based on the Company's current incremental borrowing rates for similar types of borrowing arrangements which are considered to be level two inputs. There have been no transfers in or out of level two for the twelve month period ended December 31, 2013. Based on the analysis performed, the fair value and the carrying value of the Company's long-term debt are as follows:

	December 31, 2013					)12		
	Fair	r Value	Carry	ing Value	Fai	r Value	Carry	ing Value
Long-term debt and related current maturities	\$	13,279	\$	13,249	\$	9,573	\$	9,573

As part of the January 31, 2012 Purchase Agreement to acquire Australian Electricity Systems PTY Ltd (AES), the Company recorded an additional earn-out consideration payment of \$1.2 million US dollars. This amount represented the fair value of the earn-out consideration based on AES achieving a financial performance target over the twelve months ended June 30, 2012. The Company finalized the AES contingent consideration arrangement to \$.4 million in 2012 which was paid to the former owner in April 2013.

Also, the Company acquired all the assets of Forma Line Industries CC on March 1, 2012 located in South Africa. As part of the Purchase Agreement for this acquisition, the Company entered into a one-year earn-out contingent consideration arrangement that ended on March 1, 2013. The fair value of this contingent consideration arrangement was \$.1 million and was paid in March 2013.

#### Note L – Segment Information

The Company designs, manufactures and sells hardware employed in the construction and maintenance of telecommunication, energy and other utility networks, data communication products and mounting hardware for solar power applications. Principal products include cable anchoring, control hardware and splice enclosures which are sold primarily to customers in North and South America, Europe, South Africa and Asia Pacific.

The Company reports its segments in four geographic regions: PLP-USA, The Americas, EMEA (Europe, Middle East & Africa) and Asia-Pacific in accordance with accounting standards codified in FASB ASC 280, Segment Reporting. Each segment distributes a full range of the Company's primary products. The PLP-USA segment is comprised of U.S. operations manufacturing the Company's traditional products primarily supporting domestic energy and telecommunications products. The other three segments, The Americas, EMEA and Asia-Pacific support the Company's energy, telecommunications, data communication and solar products in each respective geographical region.

The segment managers responsible for each region report directly to the Company's Chief Executive Officer, who is the chief operating decision maker and are accountable for the financial results and performance of their entire segment for which they are responsible. The business components within each segment are managed to maximize the results of the entire company rather than the results of any individual business component of the segment.

The amount of each segment's performance reported to the chief operating decision maker is for purposes of making decisions about allocating resources to the segment and assessing its performance. The Company evaluates segment performance and allocates resources based on several factors primarily based on sales and income from continuing operations, net of tax.

The accounting policies of the operating segments are the same as those described in Note A in the Notes To Consolidated Financial Statements. No single customer accounts for more than ten percent of the Company's consolidated revenues. It is not practical to present revenues by product line. U.S. net sales for the years ended December 31, 2013, 2012, and 2011 were \$163 million, \$179.4 million and \$171.5 million, respectively. U.S. long lived assets as of December 31, 2013 and 2012 were \$38.4 million and \$28.9 million, respectively.

The following table presents a summary of the Company's reportable segments for the years ended December 31, 2013, 2012 and 2011. Financial results for the PLP-USA segment include the elimination of all segments' intercompany profits in inventory.

	Year ended December 3				
	 2013		2012	2011	
Net sales					
PLP-USA	\$ 144,054	\$	162,027	\$	146,146
The Americas	91,497		92,584		100,144
EMEA	61,543		66,272		61,430
Asia-Pacific	 112,682		118,309		116,684
Total net sales	\$ 409,776	\$	439,192	\$	424,404
Intersegment sales					
PLP-USA	\$ 12,939	\$	8,537	\$	9,095
The Americas	6,204		7,501		7,048
EMEA	2,080		4,582		1,968
Asia-Pacific	 10,491		14,766		11,995
Total intersegment sales	\$ 31,714	\$	35,386	\$	30,106
Interest income					
PLP-USA	\$ 0	\$	3	\$	0
The Americas	290		283		160
EMEA	215		209		155
Asia-Pacific	 113		153		260
Total interest income	\$ 618	\$	648	\$	575
Interest expense					
PLP-USA	\$ (305)	\$	(437)	\$	(270)
The Americas	(41)		(58)		(295)
EMEA	(68)		(50)		(47)
Asia-Pacific	 (36)		(52)		(215)
Total interest expense	\$ (450)	\$	(597)	\$	(827)
Income taxes					
PLP-USA	\$ 6,286	\$	9,581	\$	6,708
The Americas	2,585		2,722		3,864
EMEA	2,052		2,769		1,637
Asia-Pacific	 284		469		2,801
Total income taxes	\$ 11,207	\$	15,541	\$	15,010
Net income (loss)					
PLP-USA	\$ 10,875	\$	13,290	\$	10,413
The Americas	5,896		6,763		8,159
EMEA	6,047		6,840		5,519
Asia-Pacific	 (2,231)		2,393		6,893
Total net income	\$ 20,587	\$	29,286	\$	30,984

	Year Ended December 31					
		2013		2012	2	2011
Expenditure for long-lived assets						
PLP-USA	\$	12,20		6,702		3,798
The Americas		3,10		2,781		7,114
EMEA		2,5		2,816		2,427
Asia-Pacific		3,0		8,744		5,573
Total expenditures for long-lived assets	\$	21,0	34 \$	21,043	\$	18,912
Depreciation and amortization						
PLP-USA	\$	3,7	93 \$	3,520	\$	3,438
The Americas		2,4	44	2,565	5	2,244
EMEA		1,79		1,714		1,818
Asia-Pacific		4,0:		3,765		3,025
Total depreciation and amortization	\$	12,0	88 \$	11,564	\$	10,525
			As of D	ecember 31		
		2	013	2	2012	
Identifiable assets						
PLP-USA		\$	90,414	\$	84,192	
The Americas		т	73,200	*	67,745	
EMEA			51,345		51,370	
Asia-Pacific			117,129		129,437	
			332,088		332,744	
Corporate assets			318		320	
Total identifiable assets		\$	332,406	\$	333,064	
Long-lived assets						
PLP-USA		\$	36,888	\$	27,353	
The Americas		Ψ	19,168	Ψ	20,069	
EMEA			14,467		13,263	
Asia-Pacific			29,938		32,641	
		Φ.		<u>¢</u>		
Total long-lived assets		\$	100,461	\$	93,326	

## **Note M -Related Party Transactions**

On May 8, 2013, the Company purchased 2,500 common shares of the Company from Ryan Ruhlman, at a price per share of \$76.98, which was calculated from a 30-day average of market price. On November 12, 2013 the Company purchased 3,200 common shares of the Company from Ryan Ruhlman, at a price per share of \$78.91, which was calculated from a 30-day average of market price. Mr. Ruhlman is the son of Robert G. Ruhlman, Chairman, President and Chief Executive Officer (CEO) of the Company. The Audit Committee of the Board of Directors approved these transactions.

On May 8, 2013, the Company purchased 3,000 common shares of the Company from David C. Sunkle, at a price per share of \$76.98, which was calculated from a 30-day average of market price. Additionally, on November 12, 2013, the Company purchased 1,000 common shares of the Company from David C. Sunkle, at a price per share of \$78.91, which was calculated from a 30-day average of market price. Mr. Sunkle is an Officer of the Company. The Audit Committee of the Board of Directors approved these transactions.

On May 9, 2013, the Company purchased 9,757 Common Shares of the Company from a foundation of which Barbara P. Ruhlman, Robert G. Ruhlman, Randall M. Ruhlman and Bernard Karr are officers, at a price per share of \$76.87. Barbara P. Ruhlman is a member of the Company's Board of Directors and the mother of Robert

G. Ruhlman and Randall M. Ruhlman, both of whom are also members of the Board of Directors. Robert G. Ruhlman is Chairman, President and CEO of the Company. The purchase was consummated pursuant to a Shares Purchase Agreement dated May 9, 2013, between the Company and the foundation. The Audit Committee of the Board of Directors approved this transaction.

On November 12, 2013, the Company purchased 25,000 common shares of the Company from Robert G. Ruhlman, at a price per share of \$78.91, which was calculated from a 30-day average of market price. Mr. Ruhlman is Chairman, President and CEO of the Company. The Audit Committee of the Board of Directors approved this transaction.

On November 12, 2013, the Company purchased 2,750 common shares of the Company from Dennis F. McKenna, at a price per share of \$78.91, which was calculated from a 30-day average of market price. Mr. McKenna is an Officer of the Company. The Audit Committee of the Board of Directors approved this transaction.

On November 12, 2013, the Company purchased 2,500 common shares of the Company from J. Cecil Curlee, at a price per share of \$78.91, which was calculated from a 30-day average of market price. Mr. Curlee is an Officer of the Company. The Audit Committee of the Board of Directors approved this transaction.

On November 12, 2013, the Company purchased 1,750 common shares of the Company from Caroline S. Vaccariello, at a price per share of \$78.91, which was calculated from a 30-day average of market price. Mrs. Vaccariello is an Officer of the Company. The Audit Committee of the Board of Directors approved this transaction.

In August 2012, the Company purchased 30,410 common shares of the Company from a trust for the benefit of Barbara P. Ruhlman and a foundation of which Barbara P. Ruhlman, Robert G. Ruhlman and Randall M. Ruhlman are officers, at a price per share of \$54.92, which was calculated from a 30-day average of market price. Barbara P. Ruhlman is a member of the Company's Board of Directors and the mother of Robert G. Ruhlman and Randall M. Ruhlman, both of whom are also members of the Board of Directors. Robert G. Ruhlman is Chairman, President and CEO of the Company. The purchase was consummated pursuant to two Shares Purchase Agreements both dated August 14, 2012, one between the Company and the trust and the other between the Company and the foundation. The Audit Committee of the Board of Directors approved these transactions.

In August 2012, the Company purchased 4,100 common shares of the Company from Dennis F. McKenna, at a price per share of \$55.91, which was calculated from a 30-day average of market price. Mr. McKenna is an Officer of the Company. The Audit Committee of the Board of Directors approved this transaction.

In December 2012, the Company purchased 7,408 common shares of the Company from William H. Haag, at a price per share of \$54.71, which was calculated from a 30-day average of market price. Mr. Haag is an Officer of the Company. The Audit Committee of the Board of Directors approved this transaction.

The Company's Australian subsidiary utilizes information technology services from X Information Technology ("XIT"). For the year ended December 31, 2013, 2012 and 2011 PLP-Australia incurred a total of \$0 million, \$.7 million and \$.5 million for these expenses. XIT was once owned and operated by Paul Cascun, Regional IT Manager, a current PLP employee. Prior to his employment at PLP, Mr. Cascun sold his shares in XIT to his sister who now owns and operates the company. The Audit Committee of the Board of Directors approved this transaction.

On May 10, 2011, the Company purchased 29,842 common shares of the Company from a trust for the benefit of Barbara P. Ruhlman and a foundation of which Barbara P. Ruhlman, Robert G. Ruhlman, Randall M. Ruhlman are officers, at a price per share of \$69.21, which was calculated using a 30-day average price. Barbara P. Ruhlman is a member of the Company's Board of Directors and the mother of Robert G. Ruhlman and Randall M. Ruhlman, both of whom are also members of the Board of Directors. Robert G. Ruhlman is Chairman, President and CEO of the Company. The purchase was consummated pursuant to two Shares Purchase Agreements both dated May 10, 2011, one between the Company and the trust and the other between the Company and the foundation. The Audit Committee of the Board of Directors approved this transaction.

On August 16, 2011, the Company purchased 12,000 common shares of the Company from Robert G. Ruhlman at a price per share of \$63.72, which was calculated using a 30-day average price. Robert G. Ruhlman is Chairman, President and CEO of the Company, as well as a member of the Board of Directors. The Audit Committee of the Board of Directors approved this transaction.

Ryan Ruhlman has worked for the Company for over six years, recently being promoted to the role of Manager of New Business Development and Marketing Communication. He is the son of Robert G. Ruhlman, President and CEO of the Company, and received \$184,608 in reportable compensation for 2011. The bulk of his compensation, \$99,600 is attributable to his 2011 award of stock options, in line with the Company's compensation for mid-level managers.

The Company's New Zealand subsidiary, Electropar currently leases two parcels of property, on which it has its corporate office, manufacturing and warehouse space. The entities leasing the property to Electropar are owned, in part, by Grant Wallace a Director, and Cameron Wallace an employee. For each of the years ended December 31, 2013, 2012 and 2011, Electropar incurred a total of \$.3 million, \$.3 million and \$.3 million for such lease expense. The Audit Committee of the Board of Directors approved this transaction.

The Company's DPW operation rents two properties owned by RandReau Properties, LLC and RaRe Properties, LLC., which are owned by Kevin Goodreau, Vice President of Business Development – Solar Division, and Jeffrey Randall, Vice President of Product Design – Solar Division. For the years ended December 31, 2013, 2012 and 2011, DPW paid rent expense of \$.3 million annually for the properties. The Audit Committee of the Board of Directors approved this transaction.

The Company's Belos operation hires temporary employees through a temporary work agency, Flex-Work Sp. Z.o.o., which is 50% owned by Agnieszka Rozwadowska. Agnieszka Rozwadowskais the wife of Piotr Rozwadowski, the Managing Director of the Belos operation located in Poland. For the years ended December 31, 2013, 2012 and 2011, Belos incurred a total of \$.3 million, \$.7 million and \$.7 million, respectively, for such temporary labor expense. The Audit Committee of the Board of Directors approved this transaction.

The Company's Belos operations engaged a company to perform various maintenance, renovation and building services at its location. This entity, ZRB Michalczyk Strumien, is solely owned by the husband (Aleksander Michalczyk) of Belos' Finance Director, Urszula Michalczyk. Belos incurred a total of \$0 in 2013 and 2012, and \$.2 million 2011, annually for such maintenance and building expense. The Audit Committee of the Board of Directors approved this transaction.

## **Note N - Business Combinations**

The Company acquired Australian Electricity Systems PTY Ltd (AES) on January 31, 2012, pursuant to the Purchase Agreement, the Company acquired all of the outstanding shares of AES for \$6.3 million Australian dollars including acquired cash of \$1.8 million Australian dollars, net of customary post-working capital adjustments of \$.5 million Australian dollars. As part of the purchase agreement to acquire AES, the Company recorded on January 31, 2012 a \$1.1 million Australian dollars earn-out consideration payment. This amount represented the fair value of the earn-out consideration based on AES achieving a financial performance target over the twelve months ended June 30, 2012. The fair value of the contingent consideration arrangement was determined by estimating the (probability-weighted) expected earn-out payment discounted to present value and is considered a level three input. The parties agreed this contingent consideration was \$.4 million which was included in the Accrued expenses and other liabilities line on the Consolidated Balance Sheet at December 31, 2012. The Company paid this \$.4 million consideration to the former owner in April 2013. The acquisition of AES was immaterial to the Company. AES is reported as part of the Company's Asia-Pacific segment.

## Note O – Product Warranty Reserve

The Company records an accrual for estimated warranty costs to costs of products sold in the Consolidated Statements of Income. These amounts are recorded in Accrued expenses and other liabilities in the Consolidated Balance Sheets. The Company records and accounts for its warranty reserve based on specific claim incidents. Should the Company become aware of a specific potential warranty claim for which liability is probable and

reasonably estimable, a specific charge is recorded and accounted for accordingly. Adjustments are made quarterly to the accruals as claim information changes. During the second quarter of 2011, the Company accepted certified product from a supplier which later failed in the field. The Company took responsibility to expedite correcting the situation and as such, the Company increased the warranty reserve by \$1.8 million during the second quarter of 2011.

The following is a rollforward of the product warranty reserve:

	20132012		2011
Balance at January 1	\$ 1,229	\$ 824	\$ 536
Additions charged to income	443	1,384	1,968
Warranty usage	(475)	(983)	(1,467)
Currency translation	(57)	4_	(213)
Balance at December 31	\$ 1,140	\$ 1,229	\$ 824

#### **Note P - Quarterly Financial Information (unaudited)**

The following table summarizes our quarterly results of operations for each of the quarters in 2013 and 2012.

	Quarter ended								
	March 31		June 30		September 30		December 31		
2013									
Net sales	\$	98,689	\$	111,716	\$	100,828	\$	98,543	
Gross profit		31,299		37,549		31,660		30,393	
Income before income taxes		6,917		10,680		8,544		5,653	
Net income		4,965		6,386		6,104		3,132	
Net income, basic	\$	0.92	\$	1.19	\$	1.14	\$	0.59	
Net income, diluted	\$	0.91	\$	1.17	\$	1.12	\$	0.58	
2012									
Net sales	\$	108,846	\$	111,940	\$	114,206	\$	104,200	
Gross profit		36,012		36,966		38,507		32,953	
Income before income taxes		12,191		9,913		13,410		9,313	
Net income		8,133		6,596		9,284		5,273	
Net income, basic	\$	1.52	\$	1.24	\$	1.75	\$	0.99	
Net income, diluted	\$	1.50	\$	1.21	\$	1.71	\$	0.98	

## Note Q – Subsequent Events

On January 31, 2014, the Company acquired Helix Uniformed Limited (Helix), located in Montreal, Quebec, Canada. From an accounting perspective, the acquisition is not considered material. The acquisition of Helix will diversify the Company's business in Canada, expand its manufacturing footprint and enhance its engineering capabilities locally.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

## Item 9A. Controls and Procedures

#### **Evaluation of Disclosure Controls and Procedures**

The Company's Principal Executive Officer and Principal Financial Officer have concluded based on their review thereof that the Company's disclosure controls and procedures as defined in Rule 13a-15(e) or Rule 15d-15(e) of the Securities Exchange Act of 1934, as amended, were effective as of December 31, 2013.

## Management's Report on Internal Control Over Financial Reporting

The management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f) and 15d-15(f). The Company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and preparation of the consolidated financial statements in accordance with generally accepted accounting principles.

Because of inherent limitations, internal control over financial reporting may not prevent or detect misstatements and even when determined to be effective, can only provide reasonable assurance with respect to financial statement preparation and presentation.

Management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer and Vice President of Finance, assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2013. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control - Integrated Framework* (1992 framework). Based upon this assessment, management concluded that the Company's internal control over financial reporting was effective as of December 31, 2013.

The effectiveness of the Company's internal control over financial reporting as of December 31, 2013 has been audited by Ernst & Young LLP, an independent registered public accounting firm, who expressed an unqualified opinion as stated in their report, a copy of which is included below.

## **Changes in Internal Control Over Financial Reporting**

There have not been any changes in the Company's internal control over financial reporting (as defined in Rule 13a-15(f) and 15d-15(f)) during the quarter ended December 31, 2013 that materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## Report of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders of Preformed Line Products Company

We have audited Preformed Line Products Company's internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (1992 framework) (the COSO criteria). Preformed Line Products Company's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material

weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Preformed Line Products Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Preformed Line Products Company as of December 31, 2013 and 2012 and the related consolidated statements of income, comprehensive income (loss), shareholders' equity and cash flows for each of the three years in the period ended December 31, 2013 and our report dated March 14, 2014 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Cleveland, Ohio March 14, 2014

## Item 9B. Other Information

None

#### Part III

## Item 10. Directors, Executive Officers and Corporate Governance

The information required by this Item 10 is incorporated by reference to the information under the captions "Corporate Governance - Election of Directors", "Section 16(a) Beneficial Ownership Compliance", "Corporate Governance - Code of Conduct" and "Corporate Governance - Board and Committee Meetings - Audit Committee" in the Company's Proxy Statement, for the Annual Meeting of Shareholders to be held May 7, 2014 (the "Proxy Statement"). Information relative to executive officers of the Company is contained in Part I of this Annual Report on Form 10-K.

## **Item 11. Executive Compensation**

The information set forth under the caption "Director and Executive Officer Compensation" in the Proxy Statement is incorporated herein by reference.

## Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Other than the information required by Item 201(d) of Regulation S-K the information set forth under the caption "Security Ownership of Certain Beneficial Owners and Management" in the Proxy Statement is incorporated herein by reference. The information required by Item 201(d) of Regulation S-K is set forth in Item 5 of this report.

## Item 13. Certain Relationships, Related Transactions and Director Independence

The information set forth under the captions "Transactions with Related Persons" and "Election of Directors" in the Proxy Statement is incorporated herein by reference.

## Item 14. Principal Accounting Fees and Services

The information set forth under the captions "Independent Public Accountants", "Audit Fees", "Audit-Related Fees", "Tax Fees" and "All Other Fees" in the Proxy Statement is incorporated herein by reference.

## Part IV

#### Item 15. Exhibits and Financial Statement Schedules

## (a) Financial Statements and Schedule

<u>Page</u>	Financial Statements
37 38 39 40 41	Consolidated Balance Sheets Statements of Consolidated Income Statements of Consolidated Comprehensive Income (Loss) Statements of Consolidated Cash Flows Statements of Consolidated Shareholders' Equity
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Page	<u>Schedule</u>
73	II - Valuation and Qualifying Accounts

## (b) Exhibits

Exhibit	
<u>Number</u>	<u>Exhibit</u>
3.1	Amended and Restated Articles of Incorporation (incorporated by reference to the Company's
	Registration Statement on Form 10).
3.2	Amended and Restated Code of Regulations of Preformed Line Products Company (incorporated
	by reference to the Company's Registration Statement on Form 10).
4	Description of Specimen Share Certificate (incorporated by reference to the Company's
	Registration Statement on Form 10).
10.1	Preformed Line Products Company 1999 Employee Stock Option Plan (incorporated by reference
	to the Company's Registration Statement on Form 10).*

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the Sarbanes-Oxley Act of 2002, filed herewith.

Certification of the Principal Executive Officer, Robert G. Ruhlman, pursuant to Section 302 of

31.1

31.2	Certification of the Principal Financial Officer, Eric R. Graef, pursuant to Section 302 of the
	Sarbanes-Oxley Act of 2002, filed herewith.
32.1	Certification of the Principal Executive Officer, Robert G. Ruhlman, pursuant to Section 906 of
	the Sarbanes-Oxley Act of 2002, furnished.
32.2	Certification of the Principal Accounting Officer, Eric R. Graef, pursuant to Section 906 of the
	Sarbanes-Oxley Act of 2002, furnished.
101.INS	XBRL Instance Document.
101.SCH	XBRL Taxonomy Extension Schema Document.
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.
101.LAB	XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.

<sup>\*</sup> Indicates management contracts or compensatory plan or arrangement.

## **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this registration statement to be signed on its behalf by the undersigned, thereunto duly authorized.

# **Preformed Line Products Company**

March 14, 2014 /s/ Robert G. Ruhlman

Robert G. Ruhlman

Chairman, President and Chief Executive Officer

(principal executive officer)

March 14, 2014 /s/ Eric R. Graef

Eric R. Graef

Chief Financial Officer, Vice President - Finance and

Treasurer

(principal financial officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant in the capacity and on the dates indicated.

March 14, 2014	/s/ Robert G. Ruhlman Robert G. Ruhlman Chairman, President and Chief Executive Officer
March 14, 2014	/s/ Barbara P. Ruhlman Barbara P. Ruhlman Director
March 14, 2014	/s/ Randall M. Ruhlman Randall M. Ruhlman Director
March 14, 2014	/s/ Glenn E. Corlett Glenn E. Corlett Director
March 14, 2014	/s/ Michael E. Gibbons Michael E. Gibbons Director
March 14, 2014	/s/ R. Steven Kestner R. Steven Kestner Director
March 14, 2014	/s/ Richard R. Gascoigne Richard R. Gascoigne Director

# PREFORMED LINE PRODUCTS COMPANY

# SCHEDULE II – VALUATION AND QUALIFYING ACCOUNTS Years ended December 31, 2013, 2012 and 2011 (Thousands of dollars)

For the year ended December 31, 2013:	Balance at beginning of period		Additions charged to costs and expenses		Deductions		Other additions or deductions (a)		Balance at end of period	
Allowance for doubtful accounts Reserve for credit memos	\$	1,395 644	\$	419 418	\$	(368) (390)	\$	(5) 0	\$	1,441 672
Slow-moving and obsolete inventory reserves		6,773		2,672		(1,006)		(439)		8,000
Accrued product warranty		1,229		443		(475)		(57)		1,140
U.S. tax capital loss		2,034		0		(49)		(1,985)		0
Foreign net operating loss tax carryforwards		295		1,096		(115)		(70)		1,206
For the year ended December 31, 2012:	Balance at beginning of period		Additions charged to costs and expenses		Deductions		Other additions or deductions (a)		Balance at end of period	
Allowance for doubtful accounts	\$	1,258	\$	774	\$	(651)	\$	14	\$	1,395
Reserve for credit memos		369		642		(367)		0		644
Slow-moving and obsolete inventory reserves		5,875		1,981		(828)		(255)		6,773
Accrued product warranty		824		1,384		(983)		4		1,229
U.S. tax capital loss		2,053		0		(19)		0		2,034
Foreign net operating loss tax carryforwards		1,062		0		(760)		(7)		295
			Ado	ditions						
	Balance at beginning of period		charged to costs and expenses Deductions			Other		Balance at		
					additions or		end of			
For the year ended December 31, 2011:					Deductions		deductions (a)		period	
Allowance for doubtful accounts	\$	875	\$	925	\$	(512)	\$	(30)	\$	1,258
Reserve for credit memos		338		367		(336)		0		369
Slow-moving and obsolete inventory reserves		5,607		1,480		(1,132)		(80)		5,875
Accrued product warranty		536		1,968		(1,467)		(213)		824
U.S. tax capital loss		2,056		0		(3)		0		2,053
Foreign net operating loss tax carryforwards		937		269		(165)		21		1,062

<sup>(</sup>a) Other additions or deductions relate to translation adjustments and 2013 reflects the expiration of U.S. capital loss and certain foreign net operating loss carryforwards

# **Exhibit Index**

	Dambit Index
3.1	Amended and Restated Articles of Incorporation (incorporated by reference to the Company's Registration Statement on Form 10).
3.2	Amended and Restated Code of Regulations of Preformed Line Products Company (incorporated
4	by reference to the Company's Registration Statement on Form 10).  Description of Specimen Stock Certificate (incorporated by reference to the Company's Registration Statement on Form 10).
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<sup>\*</sup> Indicates management contracts or compensatory plan or arrangement.

# PREFORMED LINE PRODUCTS COMPANY LONG TERM STOCK INCENTIVE PLAN OF 2008

#### RESTRICTED STOCK UNIT AWARD AGREEMENT

THIS RESTRICTED STOCK UNIT AWARD AGREEMENT ("Agreement") is dated as of February \_\_\_\_\_, 2014, (being the "Grant Date" of this restricted stock unit award), between Preformed Line Products Company, an Ohio corporation ("Company"), and NAME ("Participant").

WHEREAS, the Company maintains the Preformed Line Products Company Long Term Stock Incentive Plan of 2008 (the "Plan") for the purpose of (i) motivating key personnel by means of incentive compensation, (ii) furthering the alignment of interests of participants with those of the stockholders of the Company through ownership and performance of the common stock of the Company, and (iii) permitting the Company to attract and retain key personnel and directors whose judgment is important to the successful conduct of the business of the Company; and

WHEREAS, pursuant to the terms of the Plan, the Compensation Committee may grant restricted stock unit awards to key personnel of the Company and its subsidiaries and non-employee directors of the Company; and

WHEREAS, pursuant to the terms of the Plan, the Compensation Committee may grant awards that are not intended to be Qualified Performance-Based Awards, as defined under the Plan, by expressing such intention in this Agreement; and

WHEREAS, pursuant to the terms of the Plan, the terms, conditions and restrictions of each restricted stock unit award are to be set forth in an award agreement; and

WHEREAS, the Compensation Committee has determined that it is appropriate to grant Participant a restricted stock unit award (as comprised of two separate mutually exclusive parts, Award I and Award II, as set forth below (the "Restricted Stock Units")) under the Plan on the terms, conditions and restrictions provided in this Agreement and Participant accepts such Award.

NOW, THEREFORE, the Company and the Participant agree as follows:

#### 1. Award and Acceptance of Restricted Stock Units.

As of the Grant Date, the Company grants to the Participant, upon the terms and conditions set forth in this Agreement, X Restricted Stock Units. The Restricted Stock Units give the Participant the right to receive one (1) Share (as defined in the Plan) in the future for each Restricted Stock Unit, subject to the satisfaction of the vesting requirements set forth in this Agreement. The Restricted Stock Units are granted in accordance with, and subject to, all the terms, conditions and restrictions of the Plan, which are hereby incorporated by reference in their entirety. The Participant irrevocably agrees to, and accepts, the terms, conditions and restrictions of the Plan and this Agreement on his own behalf and on behalf of any beneficiaries, heirs, legatees and successors.

# 2. <u>Vesting</u>.

Until no longer subject to substantial risk of forfeiture (vested) (the "Vesting Date") in accordance with the schedule and performance criteria set forth below, the Restricted Stock Units will be forfeited if the Participant voluntarily terminates his employment with the Company; provided, however, the Compensation Committee of the Board of Directors (the "Committee"), in its sole discretion, may modify the terms of this grant at any time. The period between the grant date under this Agreement and the Vesting Date shall be referred to as the "Restriction Period."

The Restricted Stock Units shall vest, if at all, in the amounts and on the dates set forth below:

#### Award I -- Time-Based Vesting

<u>Vesting Date</u> <u>Number of Shares Distributable</u>

December 31, 2016 Y

#### Award II -- Performance and Time-Based Vesting

Vesting Date Maximum Number of Shares Distributable

December 31, 2016 Z

Subject to the achievement of the performance goals in Pretax Income (Compounded Annually) and Sales Growth Percentage (Compounded Annually) over 2013 values, Award II shall vest pro-ratedly in a percentage determined under the following chart:

GROWTH	5%	125%	150%	200%		
IN	20/			150%		
PRETAX	2%	75%	100%			
INCOME	0%	50%	75%	125%		
		0%	3%	5%		
		SALES GROWTH (Compounded Annually)				

Following the calculation of vested percentages under the chart described above, all remaining unvested Restricted Stock Units shall terminate. The Committee has the ability to review the methodology to determine the achievement of the performance measures used in determining the number of performance based shares that yest hereunder.

#### 3. <u>Dividend Equivalents.</u>

If on any date prior to the date Shares subject to a vested Restricted Stock Unit are distributed to the Participant (the "Distribution Date"), the Company shall pay any cash dividend on Shares (with a record date after the grant date hereof), then (i) the Company shall credit to the Participant's bookkeeping account a number of Restricted Stock Units, and (ii) the Participant shall be entitled to receive, on the Distribution Date, a number of Shares, equal to: (a) the aggregate number of Restricted Stock Units credited to the Participant as of the related dividend record date, multiplied by (b) the per Share amount of such cash dividend and divided by (c) the Fair Market Value (as defined in the Plan) of a Share on the dividend record date. Notwithstanding anything in the foregoing to the contrary, no such dividend equivalents shall be credited or distributable if the Compensation Committee shall determine it necessary to avoid adverse taxation under Section 409A of the Internal Revenue Code (the "Code"). If there is a Corporate Transaction (as defined in the Plan), such Restricted Stock Units credited to the Participant shall be subject to the substitutions or adjustments in accordance with Section 3(c) of the Plan.

## 4. Recordkeeping.

The Company shall record the Restricted Stock Units on its books and records. No Shares shall be registered in the name of the Participant unless and until the Participant has a vested interest on the Distribution Date.

## 5. <u>Accelerated Vesting Upon Change in Control, Retirement, Death, Disability.</u>

Notwithstanding anything to the contrary in this Agreement, the Restricted Stock Units awarded to the Participant hereunder shall no longer be subject to a substantial risk of forfeiture and shall immediately vest in the Participant upon the occurrence of the following:

#### (a) Retirement, Death, Disability.

In the event that the Participant ceases to be employed by the Company or any of its subsidiaries or ceases to be a non-employee director of the Company, in either case due to Retirement (as defined in the Plan), death or Disability (as defined in the Plan) prior to the end of the Restriction Period, a pro rata number of Restricted Stock Units shall remain eligible for vesting at the end of the Restriction Period, such pro rata number to be measured by the number of days in the period commencing with the date of this grant and ending on the date of Retirement, death or Disability as compared to the number of days in the period commencing with the date of this grant and ending on the last day of the Restriction Period, with any fractional unit rounded down to the nearest whole number. The provisions of this Agreement, including those provisions relating to vesting only upon attainment of the Performance Targets at the end of the Restriction Period, shall continue to apply to such pro rata number of units. The balance of Restricted Stock Units granted pursuant to this Agreement and not subject to pro rata eligibility pursuant to this Section 5 shall be forfeited without compensation or other consideration.

## (b) <u>Change in Control</u>.

Upon a Change in Control (as defined in the Plan) of the Company prior to the end of the Restriction Period, vesting of the Restricted Stock Units subject to this Agreement shall be accelerated in accordance with the provisions of Section 8 of the Plan, assuming the Participant is employed by the Company or any of its subsidiaries or is a non-employee director of the Company at the time of such Change in Control.

Notwithstanding anything in the foregoing to the contrary, Award II shall only be distributable pursuant to this Section 5 at the conclusion of the Performance Period and achievement of the performance goals.

Upon a Participant's Termination of Employment (as defined in the Plan) for reasons other than for Retirement (as defined in the Plan), death or Disability (as defined in the Plan), the Participant shall forfeit to the Company, without compensation or any other consideration, all Restricted Stock Units that are granted pursuant to this Agreement.

# 6. Adjustment of Restricted Stock Units.

On any change in the number or kind of outstanding common shares of the Company by reason of a recapitalization, merger, consolidation, reorganization, separation, liquidation, share split, share dividend, combination of shares or any other change in the corporate structure or Common Shares of the Company, the Company, by action of the Committee, is empowered to make such adjustment, if any, in the number and kind of Restricted Stock Units subject to this Agreement as it considers appropriate for the protection of the Company and of the Participant.

#### 7. Tax Provision.

No later than the date as of which an amount first becomes includible in the gross income of a Participant for federal, state, local or foreign income or employment or other tax purposes with respect to the Restricted Stock

Units, such Participant shall pay to the Company, or make arrangements satisfactory to the Company regarding the payment of, any federal, state, local or foreign taxes of any kind required by law to be withheld with respect to such amount. Unless otherwise determined by the Company, withholding obligations may be settled with Common Stock, including Common Stock that is part of the Restricted Stock Unit that gives rise to the withholding requirement, having a Fair Market Value (as defined in the Plan) on the date of withholding equal to the minimum amount (and not any greater amount) required to be withheld for tax purposes, all in accordance with such procedures as the Committee establishes. The obligations of the Company shall be conditional on such payment or arrangements, and the Company shall, to the extent permitted by law, have the right to deduct any such taxes from any payment otherwise due to such Participant. The Committee may establish such procedures as it deems appropriate, including making irrevocable elections, for the settlement of withholding obligations with Common Stock.

#### 8. Special Incentive Compensation.

The Participant agrees that the award of the Restricted Stock Units under the Agreement is special incentive compensation and that it, as well as any dividend equivalents paid thereon (even if treated as compensation for tax purposes) and any other property received on account of such Restricted Stock Units will not be taken into account as "salary" or "compensation" or "bonus" in determining the amount of any payment under any pension, retirement or profit-sharing plan of the Company or any life insurance, disability or other benefit plan of the Company.

## 9. <u>Compensation Committee Certification</u>.

Notwithstanding any other provision of this Agreement to the contrary, no portion of a vested Award II shall be paid until the Committee has certified that the respective Performance Goals as well as any other material terms of the Plan and this Agreement have been satisfied. To the extent that the foregoing requirement is not satisfied, no portion of Award II shall be paid.

#### 10. Relationship to the Plan.

This Agreement is subject to the terms of the Plan, which are hereby incorporated into this Agreement in their entirety and any related administrative policies or procedures adopted by the Company. If there is any inconsistency between this Agreement and the Plan or any such administrative policies or procedures, the Plan and the policies or procedures, in that order, shall govern.

## 11. No Effect on Employment Relationship.

Neither this Agreement, nor the Plan, shall constitute a contract of employment, and shall not confer upon any employee any right to continued employment or service, nor shall it interfere in any way with the right of the Company or any Subsidiary to terminate the employment of any employee or service of any independent contractor, at any time.

#### 12. Transferability; Binding Effect.

The Restricted Stock Units may not be sold, exchanged, transferred, pledged, hypothecated, assigned, disposed of or otherwise encumbered, whether voluntarily, involuntarily or by operation of law. Any attempted sale, exchange, transfer, pledge, hypothecation, assignment, disposition or encumbrance of such Restricted Stock Units in violation of this Agreement shall be void and of no effect and the Company shall have the right to disregard the same on its books and records. Further, the rights of the Participant under this Agreement shall not be transferable except, in the event of death, by will or by the laws of descent and distribution. Subject to the provisions of the Plan, this Agreement shall inure to the benefit of and be binding upon the Participant and the Company and their respective heirs, legal representatives and successors.

# 13. Amendment.

No amendment, modification, waiver or release of or under this Agreement will be effective unless evidenced by an instrument in writing signed by each of the Company and the Participant.

# 14. <u>Governing Law</u>.

The Plan, this Agreement and all awards made and actions taken hereunder shall be governed by and construed in accordance with federal law and the laws of the State of Ohio, without reference to principles of conflict of laws. The captions herein are not part of the provisions hereof and shall have no force or effect.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the day and year first above written.

Preformed Line Products Company	Participant		
By: Robert G. Ruhlman President & CEO	By:		
Date:	Date:		

#### PREFORMED LINE PRODUCTS COMPANY

#### **SUBSIDIARIES**

Domestic Subsidiaries:

Direct Power and Water Corporation Albuquerque, New Mexico

## International Subsidiaries:

Argentina

PLP Argentina SRL Buenos Aires, Argentina

Australia

Preformed Line Products (Australia) Pty Ltd. Sydney, Australia

Brazil

PLP-Produtos Para Linhas Preformados Ltda. Sao Paulo, Brazil

Canada

Preformed Line Products (Canada) Ltd. Cambridge, Ontario, Canada

China

Beijing PLP Conductor Line Products Co., Ltd. Beijing, China

France

Preformed Line Products (France) SAS Paris, France

Indonesia

PT Preformed Line Products Indonesia Bekasi, Indonesia

Malaysia

Preformed Line Products (Malaysia) Sdn. Bhd Selangor, Malaysia

Mexico

Preformados de Mexico S.A. de C.V. Queretaro, Mexico

New Zealand

Electropar Ltd. Auckland, New Zealand

Poland

Belos-PLP SA Beilsko-Biala, Poland

# South Africa

Preformed Line Products (South Africa) Pty. Ltd. Pietermaritzburg, Natal Republic of South Africa

# Spain

APRESA – PLP Spain, S. A. Sevilla, Spain

# Thailand

Preformed Line Products (Asia) Ltd. Bangkok, Thailand

Preformed Line Products (Thailand) Ltd. Bangkok, Thailand

# United Kingdom

Preformed Line Products (Great Britain) Ltd. Andover, Hampshire, England

## Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in the Registration Statement (Form S-8 No. 333-73692) pertaining to the Salaried Employees' Profit Sharing Plan of Preformed Line Products Company, in the Registration Statement (Form S-8 No. 333-73690) pertaining to the 1999 Employee Stock Option Plan of Preformed Line Products Company, and in the Registration Statement (Form S-8 No. 333-153263) pertaining to the Long Term Incentive Plan of 2008 of Preformed Line Products Company of our reports dated March 14, 2014, with respect to the consolidated financial statements and schedule of Preformed Line Products Company, and the effectiveness of internal control over financial reporting of Preformed Line Products Company included in this Annual Report (Form 10-K) for the year ended December 31, 2013.

/s/ Ernst & Young LLP

Cleveland, Ohio March 14, 2014

#### CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

- I, Robert G. Ruhlman, certify that:
- 1. I have reviewed this annual report on Form 10-K of Preformed Line Products Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 14, 2014

/s/ Robert G. Ruhlman

Robert G. Ruhlman Chairman, President and Chief Executive Officer (Principal Executive Officer)

#### CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

- I, Eric R. Graef, certify that:
- 1. I have reviewed this annual report on Form 10-K of Preformed Line Products Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 14, 2014

/s/ Eric R. Graef

Eric R. Graef

Chief Financial Officer and Vice President - Finance and Treasurer

(Principal Accounting Officer)

#### CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

- I, Robert G. Ruhlman, certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
  - 1) The Annual Report on Form 10-K of Preformed Line Products Company for the period ended December 31, 2013 which this certification accompanies fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
  - 2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Preformed Line Products Company.

March 14, 2014

/s/ Robert G. Ruhlman
Robert G. Ruhlman
Chairman, President and Chief Executive Officer
(Principal Executive Officer)

A signed original of this written statement required by Section 906 has been provided to Preformed Line Products Company and will be retained by Preformed Line Products Company and furnished to the Securities and Exchange Commission or its staff upon request.

#### CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

I, Eric R. Graef, certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1) The Annual Report on Form 10-K of Preformed Line Products Company for the period ended December 31, 2013 which this certification accompanies fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Preformed Line Products Company.

March 14, 2014

/s / Eric R. Graef Eric R. Graef Chief Financial Officer and Vice President – Finance and Treasurer (Principal Accounting Officer)

A signed original of this written statement required by Section 906 has been provided to Preformed Line Products Company and will be retained by Preformed Line Products Company and furnished to the Securities and Exchange Commission or its staff upon request.